



▶ Innovations in Infrastructure



Purpose

To provide an update of some of the innovations going on behind the scenes which are utilizing data to move BART further away from reactive problem solving and toward **predictive** actions and solutions.

Construction

Engineering

Maintenance

PG&E Outage – October 2019







BART, a beacon of light during the power outages



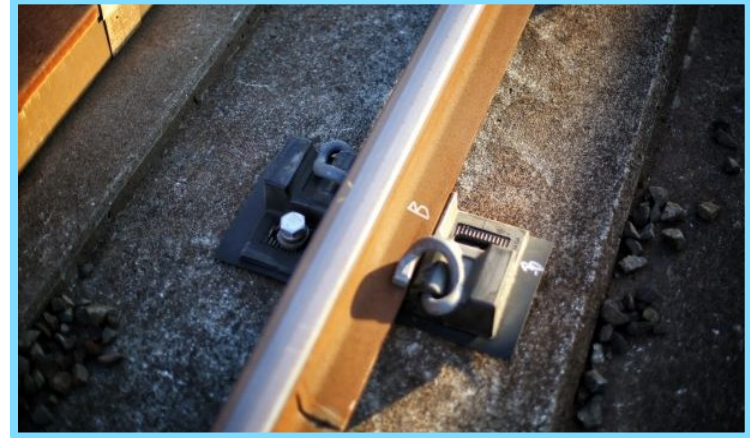
Direct Fixation Fasteners – Old vs New Construction





Original DF Fastener



-  Bolts Break and Strip
-  Pads crack and cause noise
-  Higher Lifecycle Costs
-  Deteriorate Faster

New DF Fastener



-  Clips are Easy to Install
-  Quiet Under Load
-  Extend Life up to 50 years
-  Isolate Ground Current

Direct Fixation Fasteners

Construction

- ✓ There are 345,000 Fasteners throughout the A,C,M and R lines
- ✓ Funding: 77,000 DF Pads
- ✓ Annual Goal: 10,000 fasteners
- ✓ 50/night with 5-person crew
- ✓ Actually Replaced in 2020: 27,000

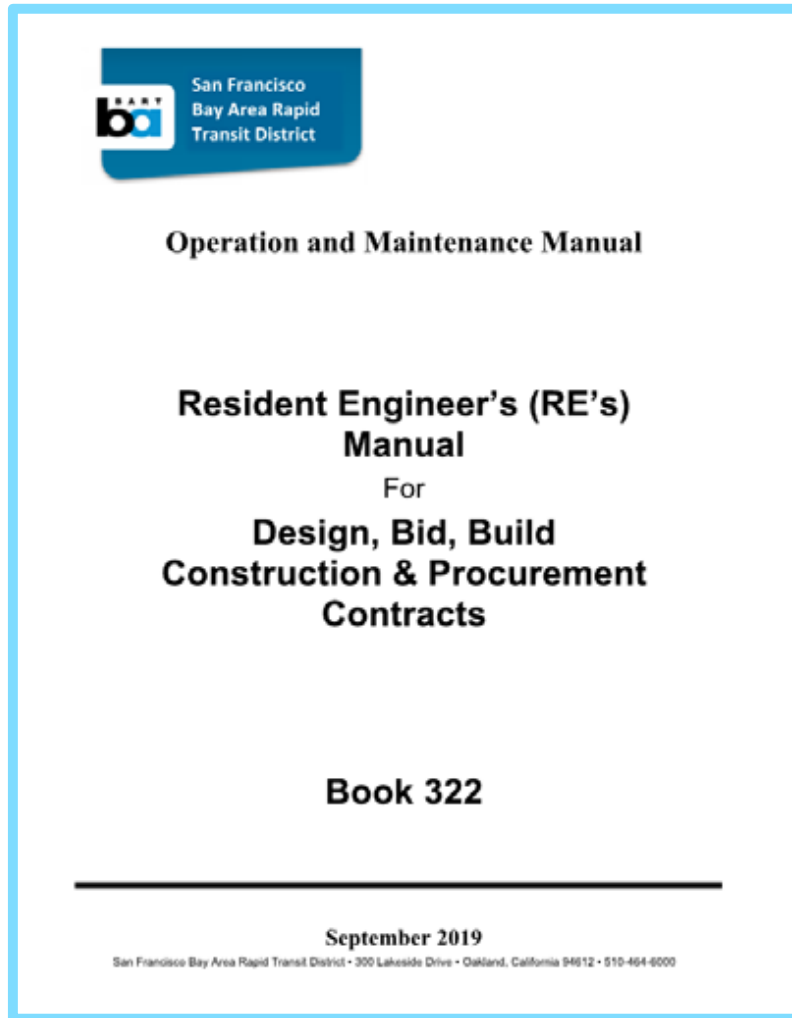


*Doubled our goal
in 2020!*



Resident Engineer Manual Update


Engineering



- ✓ The RE manual has been completely updated and revised with current policies and procedures. New paragraphs and appendixes have been added to provide more guidance as required.
- ✓ Section 4 was updated to include the most current District procedures in the following (but not limited to):
 - Preconstruction Preparation
 - Measurement and Payment
 - Changes to Contract
 - Safety Programs
- ✓ Section 7 was created to provide guidance while executing Design-Build (DB) projects.
- ✓ Updated manual provides a comprehensive repository of all commercial construction procedures at BART.

Construction Management QA Audit Checklist

Engineering



BART
BART Corp
BART Proj

CONSTRUCTION MANAGEMENT QUALITY ASSURANCE (QA) AUDIT CHECKLIST

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BART Proj

CONSTRUCTION MANAGEMENT QUALITY ASSURANCE (QA) AUDIT CHECKLIST

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- ✓ Over 200 separate items to be checked during the construction process.
- ✓ The QA Audit Checklist covers:
 - Early Contract Activities
 - Identification and Security
 - Filing System
 - Contract Drawings Logs, RFI and Submittals
 - Change Notices and Change Order
 - Control of Work
 - Project Closeout

*Cradle-to-grave of all quality
check on a BART commercial
construction project.*

Design Review Checklist Engineering

Design Review Checklist - Track

Contract Number: 4000000000
Project Title: BART
Project Location: San Francisco

| 35% Submittal | | 65% Submittal | | 95% Submittal | | 100% Submittal | | |
|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Designer Name | Reviewer Name | Designer Name | Reviewer Name | Designer Name | Reviewer Name | Designer Name | Reviewer Name | |
| Designer Date | Reviewer Date | Designer Date | Reviewer Date | Designer Date | Reviewer Date | Designer Date | Reviewer Date | |
| No. | Designer Rating | Reviewer Rating | Designer Rating | Reviewer Rating | Designer Rating | Reviewer Rating | Designer Rating | Reviewer Rating |
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| 3 | | | | | | | | |

Page 1 of 6

| 35% Submittal | | 65% Submittal | | 95% Submittal | | 100% Submittal | | |
|---------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Designer Name | Reviewer Name | Designer Name | Reviewer Name | Designer Name | Reviewer Name | Designer Name | Reviewer Name | |
| Designer Date | Reviewer Date | Designer Date | Reviewer Date | Designer Date | Reviewer Date | Designer Date | Reviewer Date | |
| No. | Designer Rating | Reviewer Rating | Designer Rating | Reviewer Rating | Designer Rating | Reviewer Rating | Designer Rating | Reviewer Rating |
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- Over 2,000 checklist items
- 12 different disciplines
- Reduces future change orders

- ✓ Cross discipline coordination, involvement of BART Operations, Maintenance and other stakeholders
- ✓ Performed on submittals at four critical project design levels:
 - 35% - preliminary engineering
 - 65% - layouts, elevations, profiles, details, references to BART standard drawings, and initial calculations
 - 95% - construction drawings including details, schedules, and final calculations
 - 100% - final review and assembly of the construction document

Unit Price Bid Sheets

Engineer & Construction

SAN FRANCISCO BAY AREA RAPID TRANSIT DISTRICT
34.5KV CABLE REPLACEMENT AND FIBER OPTIC CABLE INSTALLATION A-LINE ACO TO AUC
CONTRACT NO. 15EJ-180

| ENGINEERS ESTIMATE | | | | |
|--------------------|------|-----------|---|------------|
| ITEM | UNIT | EST. QTY. | DESCRIPTION | ITEM TOTAL |
| 1. | LS | 1 | Conduct survey of existing conditions along proposed cable path | |
| 2. | LS | 1 | Mobilization and Demobilization * | |
| 3. | LS | 1 | Engineer's Field Office | |
| 4. | Hour | 600 | Contractor RWP Certification Training | |
| 5. | Hour | 10,200 | Watchperson | |
| 6. | Hour | 48 | District Provided Training Other than RWP Certification | |
| 7. | LS | 1 | Clearing and Grubbing | |
| 8. | EA | 5 | Remove Trees | |
| 9. | LS | 1 | Maintenance of Traffic for segment ACO to ASL | |
| 10. | LS | 1 | Maintenance of Traffic for segment ASL to AWA | |
| 11. | LS | 1 | Maintenance of Traffic for segment AWA to ABF | |
| 12. | LS | 1 | Maintenance of Traffic for segment LAA to AHA | |
| 13. | LS | 1 | Maintenance of Traffic for segment AAY to AUC | |
| 14. | LS | 1 | Demolish existing AC house and repave site at ASL | |
| 15. | LS | 1 | Demolish and Salvage Radio Tower Antenna and Control Cabinet at AAY | |
| 16. | LF | 15,524 | Demolish and dispose of existing left above ground 34.5kV cable system from ACO to ASL | |
| 17. | LF | 5,808 | Demolish and dispose of existing left above ground 34.5kV cable system from ASL to AWA | |
| 18. | LF | 9,028 | Demolish and dispose of existing left above ground 34.5kV cable system from AWA to ABF | |
| 19. | LF | 21,226 | Demolish and dispose of existing above ground 34.5kV cable system from LAA to AHA | |
| 20. | LF | 700 | Demolish and dispose of existing above ground 34.5kV cable system from ASH TPSS and through the ASH Passenger Station | |
| 21. | LF | 7,400 | Demolish and dispose of existing above ground 34.5kV cable system from Sta 2003+00 to AUC | |
| 22. | LF | 6,907 | Furnish Hot Dipped Galvanized HP8 Piles for Soldier Pile Retaining Wall | |
| 23. | EA | 727 | Install HP8 Piles for Soldier Pile Retaining Wall | |
| 24. | EA | 5 | Install District Furnished 3-Way IDS (ABF-L, AHA-L, AHA-R, ASH-L, ASH-R). Work includes: • Foundations, grounding grids, and fencing • Oil containment and housing for IDSs | |
| 25. | EA | 4 | Install District Furnished 4-Way IDS (AEY-L, AEY-R, AAY-L, AAY-R). Work includes: • Foundations, grounding grids, pullboxes, and fencing • Oil containment and housing for IDSs | |
| 26. | EA | 2 | Install District Furnished 5-Way IDS (AUC-L, AUC-R). Work includes: • Foundations, grounding grids, and fencing • Oil containment and housing for IDSs | |
| 27. | LS | 1 | Testing and place in service segments of 34.5kV cable between IDSs and or Substations if no IDSs are installed | |
| 28. | LS | 1 | Testing segments of 268 and 144 strand FO cable between TCRs. | |

Thru Addendum 5

1 of 5

- ✓ Only pay for actual quantities
- ✓ More accurate bids - reduces Contractor's risk
- ✓ Transparency into Contractor cost drivers
- ✓ Difficult to inflate change order cost
- ✓ Engineer's Estimate more closely aligned

A-Line 34.5 kV project

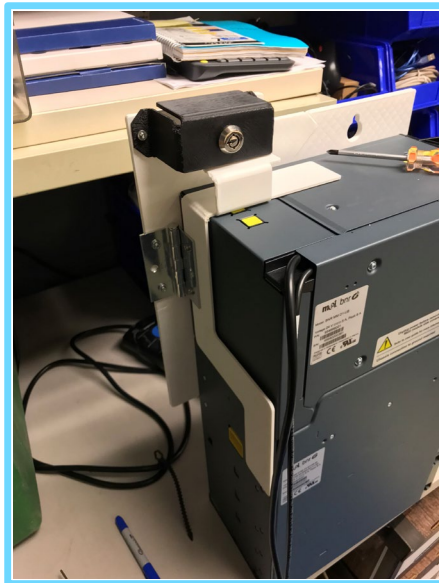
Engineer's Estimate = \$111M

Submitted low bid = \$107M

3D Printing Engineering

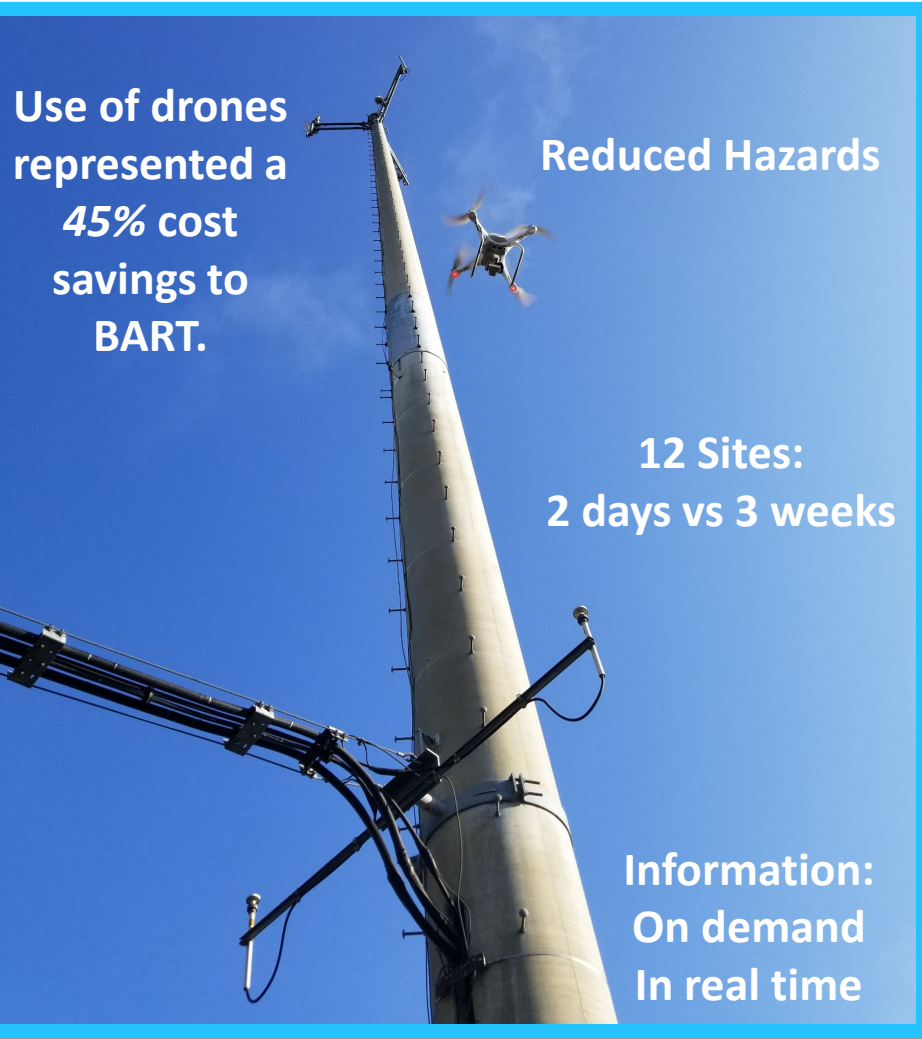
- ✓ Saves 1 week per batches of parts
 - Recent Fare Gate = 70 batches
 - Do not have to wait for outside vendor

Cost: \$5,600
5 mo. Savings: \$10,000



Send in the Drones!

Maintenance



**Use of drones
represented a
45% cost
savings to
BART.**

Reduced Hazards

**12 Sites:
2 days vs 3 weeks**

**Information:
On demand
In real time**

Unmanned Aerial Vehicle (UAV)

An UAV is an aircraft piloted remotely using onboard technology to perform inspections. BART used this technology to perform inspections at our 12 Radio Tower sites.

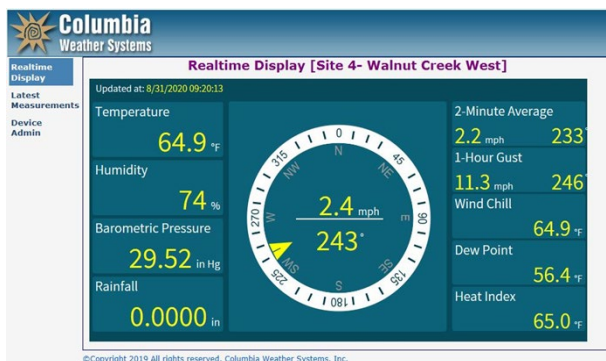
Traditionally tower inspections were performed by personnel called “tower riggers”. These riggers would have to physically climb the towers to visually inspect the towers condition.

This type of inspection could take a day to accomplish for a tower the height of a cellular tower. With the use of UAVs BART was able to condense the inspection of 12 sites from three weeks to two days!

The cost savings on this was estimated at \$3000 per tower site.

Not Just a Weather Station - Environmental Monitoring Maintenance

- ✓ 4 of 12 Installed in the 5 counties
- ✓ Real time conditions along the right of way
- ✓ Collect atmospheric conditions in real time
- ✓ Facilitates operational decision making
- ✓ Crews dispatched more effectively
- ✓ In the future there will direct interface with the Train Control
- ✓ Rail Kinks and Distressing



Micro Environment Monitoring

Sensing Temperatures in Train Control rooms

Maintenance

Heat issues generally contribute to major delays associated with Train Control as equipment fails during spikes in temperature. Using previous years' data sensors are being installed in the historically worst impacted train control rooms which will allow maintenance to address the problem before it becomes a service problem.

- ✓ BART's 1st Temperature sensors were installed in August
- ✓ Within a few hours, the temperatures within the Train Control Room spiked to 103 ^
- ✓ Maintenance Forces were dispatched
- ✓ Problem resolved before it became a service problem



Next Steps: Wind – the Coverboard's Nemesis

Maintenance



- ✓ Between Sep and June:
 - 23 incidents of repair needed
 - > 64 minutes in Delays
- ✓ January and February:
 - 11 incidents of repair needed
 - 32 min of delay
- ✓ UC Berkley Students
 - Developing an algorithm to alert maintenance

Heading off problems
before they're a problem
for our patrons!

Next Steps: Using Data More and More

Maintenance

- ✓ DC Breakers
 - Detecting early deterioration
 - Maintenance actions prior to impacting service
- ✓ Flooding
 - Sump Pump auto alerts
 - Yearly problem locations
- ✓ And More ...

Heading off
problems before
they're a
problem for our
patrons!



If you don't see it or hear about it,
deterioration has been detected early
using data which enabled engineering
and maintenance action to avoid service
disruption!



Questions?