

# **SAN FRANCISCO BAY AREA RAPID TRANSIT DISTRICT**

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## **MEMORANDUM**

**TO:** Board of Directors

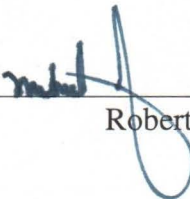
**DATE:** November 15, 2019

**FROM:** General Manager

**SUBJECT:** ADMIN Agenda Item #1: Clipper Update and Mean-Based Pilot Program

At the November 21, 2019 Board meeting, MTC staff will be updating Board members on the next generation Clipper system and means-based pilot program. The attached document, Clipper Next-Generation System and Means-Based Pilot Program, provides the information that will be presented.

If you have any questions, please contact me at (510) 464-6168.



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Robert Powers

cc: Board Appointed Officers  
Deputy General Manager  
Executive Staff