



EXECUTIVE DECISION DOCUMENT

GENERAL MANAGER APPROVAL: <div style="float: right; border: 1px solid black; padding: 2px;"> <small>DocuSigned by:</small> <i>Michael Jones</i> <small>47000790F2D7463...</small> </div>		GENERAL MANAGER ACTION REQ'D: N/A		
DATE: 4/21/2023 5/4/2023		BOARD INITIATED ITEM: No		
Originator/Prepared by: Linton Johnson Dept: Office of External Affairs <div style="border: 1px solid black; padding: 2px; margin-top: 10px;"> <small>DocuSigned by:</small> <i>Linton Johnson</i> <small>5BE06A7FEED0452...</small> </div> Signature/Date: <div style="text-align: right;">5/1/2023</div>	General Counsel <div style="border: 1px solid black; padding: 2px; margin-top: 10px;"> <small>DocuSigned by:</small> <i>Jana Belan</i> <small>F8FD7B3A73E74E8...</small> </div> <div style="text-align: right;">5/1/2023 []</div>	Controller/Treasurer <div style="border: 1px solid black; padding: 2px; margin-top: 10px;"> <small>DocuSigned by:</small> <i>Chris Gan</i> <small>EE11C8CEEEA04FD...</small> </div> <div style="text-align: right;">5/3/2023 []</div>	District Secretary <div style="text-align: right;">[]</div>	BARC <div style="border: 1px solid black; padding: 2px; margin-top: 10px;"> <small>DocuSigned by:</small> <i>Shane Edwards</i> <small>8128A2EB2F014F3...</small> </div> <div style="text-align: right;">5/3/2023 []</div>

Authorization to Appoint (1) New Member and Re-Appoint (4) Sitting Members to Measure RR Bond Oversight Committee

PURPOSE:

To appoint one newly nominated Measure RR Bond Oversight Committee candidate, Janey Qian Wang, Ph.D., to the Committee and reappoint four sitting Committee members to two-year terms beginning July 1, 2023 and ending June 30, 2025.

DISCUSSION:

On June 9, 2016, the BART Board of Directors passed Resolution 5321, which placed Measure RR, a \$3.5 billion BART Safety, Reliability, and Traffic Relief bond on the November 8, 2016 ballot.

Section 11 of the Resolution called for the establishment of a Bond Oversight Committee, which would consist of seven members appointed to two-year terms and eligible to serve for up to six years in total. The resolution specified that members be recruited from the following organizations:

- American Society of Civil Engineers (ASCE - 1 member)
- Institute of Electrical and Electronic Engineers (IEEE - 1 member)
- American Institute of Certified Public Accountants (AICPA - 1 member)
- Association of Budgeting and Financial Management (ABFM - 1 member)
- Project Management Institute (PMI - 1 member)
- League of Women Voters (LWV - 2 members)

On June 30, 2023, three Committee members will become ineligible for reappointment as they will have served six years on the Committee, which is the maximum a member may serve according to Resolution 5321 (Service Limit). The ineligible Committee members were those recruited from ASCE, IEEE and ABFM.

In September 2022, BART staff began recruiting to replace the members who reached their Service Limit. Between December 2022 and January 2023, ASCE put forward one of its members for consideration and IEEE put forward two. In March 2022, staff conducted panel interviews with all three candidates, however, none received a passing score. BART staff members have re-opened the recruitment with ASCE and IEEE. Staff hopes to present two more candidates to the Board to fill the ASCE and IEEE seats before the first meeting of the new term, which is scheduled for September 15, 2023.

In March 2023, BART staff conducted a panel interview with Janey Qian Wang, Ph.D., whom the ABFM recommended for a seat on the Committee. Dr. Wang received a passing score.

Dr. Wang is a BART rider who commutes from Walnut Creek to her job as an associate professor at San Francisco State University. Her research focuses on local fiscal policies, debt administration, and public and non-profit finance. Dr. Wang has consulted for the World Bank in Washington, DC and has either authored, peer-reviewed or presented her work in more than 50 different publications and conferences including a presentation in 2016 called “The Impact of Public Transit Expenditure on City Scaling in China” at the American Society for Public Administration in Seattle, WA. She earned her Ph.D. from Indiana University Bloomington in Public Affairs. She also graduated from the Renmin University of China with a master’s in accounting and a bachelor's in economics. Her full resume and application are attached with personal information redacted.

FISCAL IMPACT:

Each of the seven Committee members is eligible for a \$15 per meeting Clipper card reimbursement for transportation expenses. The Committee typically meets once per quarter.

ALTERNATIVES:

The Board could reject some or all of the applicants and direct staff to re-open the application process.

RECOMMENDATION:

Appoint one new member to the Bond Oversight Committee and reappoint four sitting

members eligible for reappointment to the July 1, 2023 to June 30, 2025 term.

MOTION:

That the BART Board of Directors appoints the following individuals to the July 1, 2023 to June 30, 2025 term of the Measure RR Bond Oversight Committee while staff continues to seek new members to complete the necessary composition of the seven member committee:

1. Catherine Newman, Ph.D.
2. Vinit Shrawagi
3. Cindy Simon Rosenthal, Ph.D.
4. Sonja Stewart
5. Janey Qian Wang, Ph.D.



San Francisco Bay Area Rapid Transit District (BART)

Safety, Reliability and Traffic Relief Program

Application for Appointment to Bond Oversight Committee

Please complete this form and other requested documents and return to:

Linton Johnson, Strategic Programs Manager, 2150 Webster St, BHQ-1058D, Oakland, CA 94612. Please send your signed application and resume and/or bio no later than January 31, 2023

Applicant Name:			
Home Address:			
County of Residence:			
Home Phone:		Work Phone:	
Fax:		Email Address:	
Occupation:			
Employer:			
Nominating Organization:			
Seat Applying for (Check One): <input type="checkbox"/> Expertise in Electrical Engineering <input type="checkbox"/> Expertise in Civil Engineering <input type="checkbox"/> Expertise in Public Finance/Project Management <input type="checkbox"/> Expertise in Budgeting/Financial Management <input type="checkbox"/> Representing League of Women Voters <input type="checkbox"/> Expertise in Accounting/Auditing			
Willing to be Alternate? <input type="checkbox"/> Yes <input type="checkbox"/> No			
Summary of Qualifications for Appointment: (Please attach resume including education and business and/or professional experience.)			
Summary of Reasons for Applying:			
Ethnicity (Optional):		Gender (Optional): <input type="checkbox"/> Male <input type="checkbox"/> Female	
Please note that the Bond Oversight Committee members shall be private citizens who are neither elected officials nor public employees from any agency that either oversees or benefits from the proceeds of Measure RR.			
List any government agency of which you are an elected official:			
Are you, your spouse, domestic partner or dependent child(ren) a BART employee or official, or an owner, employee or consultant to a BART contractor? <input type="checkbox"/> Yes <input type="checkbox"/> No			
Will you refrain from participating in or interfering in the selection process of any vendor hired to execute bond funded projects? <input type="checkbox"/> Yes <input type="checkbox"/> No			
Please note that you will be asked to file a Conflict of Interest disclosure statement if you are appointed to the Committee (California Government Code Section 81000 et seq.). Membership shall be restricted to individuals without financial interest in any Measure RR project. "Financial Interest" is defined by California Government Code Section 87103.			
Date:	Signature: <i>Jane Wang</i>		

(JANEY) QIAN WANG, Ph.D.

Office Phone: [REDACTED] [REDACTED]

EDUCATION

Indiana University Bloomington

Bloomington, IN

Ph.D., Public Affairs, School of Public and Environmental Affairs, 2009

Dissertation Title: “Redistributive Budget, Intergovernmental Transfers and Fiscal Institutions”

Years attended: 2004 – 2009

Renmin University of China

Beijing, China

Master in Accounting, School of Business, 2002

Years attended: 1999 – 2002

Renmin University of China

Beijing, China

Bachelor in Economics, Department of Commodity Science, 1999

Years attended: 1995 – 1999

PROFESSIONAL POSITIONS

Associate Professor, Public Administration Program, School of Public Affairs & Civic Engagement, San Francisco State University, San Francisco, CA (August 2016-present)

Assistant Professor, Public Administration Program, School of Public Affairs & Civic Engagement, San Francisco State University, San Francisco, CA (August 2009 – 2016)

Adjunct Instructor, School of Public and Environmental Affairs, Indiana University at Bloomington (2005 – 2009)

Short Term Consultant, Development Research Group, The World Bank, Washington, D.C. (May 2006 – February 2007)

Grants and Contracts

2017-2018. San Francisco’s Office of Economic and Workforce Development (OEWD)—Nonprofit Sector Study. (\$45,000) Co-Investigator with Jennifer Shea and Carol Silverman

2014. Urban Infrastructure Investment and Economic Growth in China. Funded by the Lincoln Institute of Land Policy. (\$29,300) Co-Principal Investigator with John Mikesell and Jerry Zhao

2011- 2013. Managing Mission & Revenue Diversification in Complex Policy and Funding Environments: A Study of Nonprofit Housing Organizations. Funded by the Advancing Knowledge in Human Services Philanthropy and Nonprofit Organizations Project. (\$24,991; October 2011 – September 2013). Co-Principal Investigator with Jennifer Shea.

2010. California Debt and Investment Advisory Commission, “Public Financing Options: Trends and Future Prospects in Long-Term Financing.” Principal Investigator. (\$30,552; Funded March 2010).

HONORS & AWARDS

2012. Provost’s Research Time Awards.

2010, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019 & 2020. Faculty Travel Award.

2008 - 2009. Starr Fellowship, Indiana University.

2006. Michael Curro Student Paper Award, Association for Budgeting and Financial Management (ABFM).

2004 - 2007. School of Public and Environmental Affairs Graduate Scholarship, Indiana University.

PROFESSIONAL ACHIEVEMENT AND GROWTH

Research and Publications

Peer-reviewed Publications

2016. The Pedagogical Design Factors that Enhance Learning in Hybrid Courses: A Contribution to Design-Based Instructional Theory. *Journal of Public Affairs Education*, 22(3), (with Jennifer Shea and M. Ernita Joaquin, co-author)

2015. Revenue Diversification in Housing Nonprofits: Impact of State Funding Environments. 45(3). *Nonprofit & Voluntary Sector Quarterly*. (with Jennifer Shea, co-author).

2015. The Impact of Transportation Investment on Economic Growth in China. *Journal of the Transportation Research Board*. No. 2531 on pages 9-16. (with John Mikesell, Jerry Zhao and Yang He, co-author).

2015. Determinants of Debt Burdens: Evidence from California Counties. *Public Finance and Management* 15 (2). (with Kenneth A. Kriz, co-author).

2012. Who Pays and Who Benefits? -- The Impact of State Tax and Expenditure Limits on Tax Progressivity and Redistributive Spending. *Journal of Public Budgeting, Accounting, & Financial Management* 24 (4) Winter.

2012. Land Taxation in China: Assessment of Prospects for Politically and Economically Sustainable Reform. *Annals of Economics and Finance* (November): 13 (2). (with Nitikin, Denis, Chunli Shen, and Heng-fu Zou, co-authors)

2012. Water Service Delivery Reform in China: Safeguarding the Interests of the Poor. *Annals of Economics and Finance* (November): 13 (2). (with Nitikin, Denis, Chunli Shen, and Heng-fu Zou, co-authors)

2010. State Government Debt Management: The Forgotten Tool in the Financial Manager Triage Bag. *Municipal Finance Journal* (Spring): 31 (1). (with Johnson, Craig, Sharon N. Kioko, co-authors)

2009. Local Governments Tax Effort in China: An Analysis of Provincial Tax Performance. *Region & Development* (November). (with Chunli Shen and Heng-fu Zou, co-authors)

Report

2019. San Francisco's Nonprofit Sector 2019 Final Report, for San Francisco Office of Economic and Workforce Development (OEWD). (with Jennifer Shea and Carol Silverman, co-authors).

Peer-reviewed Proceedings

2008. "The Impact of Intergovernmental Transfer on State and Local Governments' Tax Progressivity and Redistributive Expenditure Policy." National Tax Association, Proceedings of the 101st Annual Conference on Taxation.

Peer-reviewed Conference Presentations

2021. “Engaging Citizens in Local Government Budgeting during Covid-19 Pandemic” *Western Social Science Association (WSSA)*, Apr 16-18 virtual.
2019. “Innovative Teaching Strategies for Public Budgeting and Financial Management” *Network of Schools of Public Policy, Affairs, and Administration (NASPAA)*, October 16-19, Los Angeles, CA
2018. “Determinants of Multilateral Support on Infrastructure Public-Private Partnerships: An Empirical Analysis of 45 Countries in One Belt One Road” *Association for Budgeting and Financial Management (ABFM)*, October 4-6, Denver, CO. (with Jerry Zhao and Yang He, co-author).
2018. “Determinants of Multilateral Support on Infrastructure PPP: New Evidence” *The 7th International Conference for Public Affairs in China*, June 29-July 1st, Xi’an China.
2016. “An Analysis of Economic Growth and Roadway Development in China.” *International Forum on Public Finance and Governance*, June 17-19, Chengdu, China. (with John Mikesell, Jerry Zhao and Yang He, co-authors).
2016. “Evaluation of Tax Administration under Sharing Economy.” *8th Sino-US International Conference for Public Administration*, June 14-16. Renmin University of China, Beijing, China (with John Mikesell co-authors).
2016. “The Sharing Economy: Understanding the Conundrums for Public Administration and Service.” *American Society for Public Administration (ASPA)*. March 17-22 Seattle, WA. (with Sheldon Gen, M Ernita Joaquin, co-authors).
2016. “The Impact of Public Transit Expenditure on City Scaling in China.” *American Society for Public Administration (ASPA)*. March 17-22 Seattle, WA. (with Jerry Zhao, David Guo and Yang He, co-authors).
2015. “Explore the Relationship between Urban Transportation Investment and Economic Growth in China.” *Western Economic Association International (WEAI)*, June 28-July 2, Honolulu, HI (with John Mikesell, Jerry Zhao and Yang He, co-authors).
2015. “The Reverse Relationship between Economic Growth and Urban Transportation Investment in China.” *Urban Affairs Association (UAA)*, April 8-11, Miami, FL (with John Mikesell, Jerry Zhao and Yang He, co-authors).
2013. “‘Crowding out’ or ‘Crowding in’?---An Analysis of Private Contributions and Government Grants in Housing Nonprofits.” *Association for Budgeting and Financial Management (ABFM)*, October 2-5, Washington, DC. (with Jennifer Shea, co-author).
2013. “Forecasting Debt Burdens for California Counties: A Vector-Autoregressive approach.” *American Society for Public Administration (ASPA)*, March 13 – 19, New Orleans LA (with Kenneth Kriz, co-author).
2012. “What is So Difficult and Magical about Passing a Budget on Time? The Report Card of State Governments.” *Association for Budgeting and Financial Management (ABFM)*, October 10-14, New York, NY (with Lu, Elaine, co-author).

2011. "Forecasting the Debt Burden of California Counties." *Association for Budgeting and Financial Management (ABFM)*, October 15-17, Washington, DC (with Kenneth Kriz, co-author).
2011. "Trends and Future Prospects in Debt Financing of California Counties." *Western Political Science Association (WPSA)*, April 21-23, San Antonio, TX (with Albert C. Hyde, co-author).
2010. "Capitalization of the quality of school districts in house prices A Test of Tiebout model using school choice programs." *32rd Annual Association for Public Policy Analysis and Management (APPAM)*, November 4-6, Boston, MA (with Lanlan Xu, co-author).
2010. "A Quantitative Analysis of the Long-Term Financing in California." *Association for Budgeting and Financial Management (ABFM)*, October 7-9, Omaha, NE (with Albert C. Hyde, co-author).
2010. "A Qualitative Analysis of the Long-Term Financing in California." *Western Social Science Association (WSSA)*, April 14-17, Reno, NV (with Albert C. Hyde, co-author).
2009. "Who Pays and Who Benefits? ----The Impact of State Fiscal Institutions on Tax Progressivity and Redistributive Spending" *31st Annual Association for Public Policy Analysis and Management (APPAM)*, November 5-7, Washington, DC.
2009. "The Tax and Expenditure Incidence of State Fiscal Institutions." *Association for Budgeting and Financial Management (ABFM)*, September 24-26, Washington, D.C.
2008. "Sub-national Government Decision-making on Redistributive Tax and Expenditure Policy." *101st Annual Conference on Taxation, National Tax Association (NTA)*, November 20-22, Philadelphia, PA.
2008. "Sub-national Government Decision-making on Redistributive Tax and Expenditure Policy." *Association for Budgeting and Financial Management (ABFM)*, October 23-25, Chicago, IL.
2007. "An Empirical Analysis of the Effect of State Bond Banks on Borrowing Cost for Municipal Bond Issuance." *Association for Budgeting and Financial Management (ABFM)*, October 25-27, Washington D.C.
2006. "An Analysis of Provincial Tax Performance in China." *Association for Budgeting and Financial Management (ABFM)*, October 19-21, Atlanta, GA.
2006. "Tax Effort of Local Governments in China." *Western Social Science Association (WSSA)*, April 19-22, Phoenix, AZ.

Invited Works

2014. International Symposium on Urban Land Use, Transport, Environment, and Finance. July 12-13, 2014. Lincoln Institute of Land Policy, Beijing, China.
2014. International Symposium of Tax Policy—Local Tax Policy Reform in China. July 11, 2014. Central University of Finance and Economics, Beijing, China.
2013. "Revenue Diversification in Complex Policy and Funding Environments: A Study of Nonprofit Housing Organizations." June 27, 2013, Sun Yat-sen University, Guangzhou, China.
2013. "2SLS Research Method in Nonprofit Housing Sector." June 19, 2013, Central University of Finance and Economics, Beijing, China.
2012. Managing Mission & Revenue Diversification in Complex Policy and Funding Environments: A Study of Nonprofit Housing Organizations. Research progress report presented at the

Advancing Knowledge Scholars Program Second Scholar Workshop, November 12- 13, Indianapolis, IN (with Jennifer Shea, co-investigator).

2010. “US Taxation System and California Fiscal Crisis.” June 1, 2010, Renmin University, Beijing, China.

Non Peer-reviewed Publications in Chinese

2003. “Accounting Study of the Right to Use Public Land.” *Accounting Times*, (April): No.10.

2003. “Financial Report Disclosure of the Right to Use Public Land.” *Accounting Times*, (May): No.12.

2003. “Improve the Accounting Standard of the Right to Use Public Land.” *Accounting Times*, (May): No.14.

2002. “Accounting Research of ESO.” *21 Century Investment* (January).

2000. “The Development of Budget Accounting under the Government Purchase.” *Budget Management and Accounting*, (December): P26-28.

Work Submitted, or Under Review

Federal Assistance and Local Actions: Have California Municipalities Maintained Their Fiscal Health During the COVID-19 Pandemic? Under Review. *Municipal Finance Journal* (With Rui Sun, co-authors)

Research Experience

Research Assistant, Project: “Revenue Structure of Governments in China and Background of Guangdong Province.” Funded by Lincoln Institute of Land Policy, January 2008 - August 2008.

Research Analyst and Co-author, Project: “Fiscal Decentralization and the Challenge of Hard Budget Constraints: Decentralization in China.” Development Research Group, The World Bank, June 2006 - February 2007.

Research Analyst, Project: “The Process of China’s Reform of Intergovernmental Fiscal Relations and Lessons Learned.” Development Research Group, The World Bank, October 2006.

CONTRIBUTIONS TO CAMPUS AND COMMUNITY

Campus Service

San Francisco State University

- Member, University Academic Assessment Advisory Committee (2013-2015)
- Speaker, the second annual Academic Technology (AT) Summer Institute about online teaching and learning strategies using iLearn assignments/forums, June 1, 2011.
- Speaker, “Fiscal Decentralization in China”, SFSU Confucius Institute, October 24, 2012
- Judge, 2013 CSU Student Research Competition, March 1, 2013
- Advisor, Chinese American Faculty & Staff Association (CAFSA) (2014-2015)
- Professional Development Council (2017-2018)
- Graduate Council (2020-2022)

College of Health and Social Science, San Francisco State University

- Member, CHSS Election Committee (2012-2015)
- Co-Chair, CHSS Election Committee (2013-2014)
- Chair, CHSS Election Committee (2014-2015)
- CHSS Leave with Pay Committee for Fall 2021

PACE

- Member, Retention, Tenure & Promotion Committee, spring 2020- present
- Budget Committee Fall 2014-2017
- Member, School of Public Affairs and Civic Engagement Search Committee (3 searches), Fall 2017

Public Administration Program, San Francisco State University

- Graduate Program Coordinator, Jan 2019-May 2022
- Admissions Committee, Fall 2009 – present
- Assessment Committee, Fall 2009 – present
- Advisor, fall 2009– present
- Faculty advisor for Pi Alpha Alpha honor society, 2011-present
- Internship Coordinator, Spring 2019-Spring 2022
- International Coordinator, Department of Public Administration, San Francisco State University, 2010 – Present
- Special Lectures to Visiting Delegations, Fall 2009 – Present
- Faculty Search Committee, Spring 2009 & Fall 2011/Winter 2012

Professional Memberships and Service

Association for Budgeting and Financial Management (ABFM)

- Member

American Society for Public Administration (ASPA)

- Member

National Tax Association (NTA)

- Member

China-American Association for Public Affairs (CAAPA)

- Chief Information Officer- Board member (2015-Present)
- Editor (2014-2015)
- Associate Editor (2010 – 2014)

Manuscript Reviewer

- *World Development Journal*
- *Journal of Transport and Land Use*
- *Journal of Public Budgeting, Accounting and Financial Management*

- *Land Use Policy*
- *Public Budgeting & Finance*
- *Journal of Policy Analysis and Management*
- *Public Administration Review*
- *Nonprofit & Voluntary Sector Quarterly*
- *State and Local Government Review*