

Transit Oriented Development (TOD) Update

BART Board | March 9, 2023



Why Transit-Oriented Development?

- Attract New Riders. TOD residents twice as likely to commute on BART than non-TOD residents
- Address Climate Change. Housing near transit produces 50% fewer auto trips vs conventional development.
- Lower Cost of Living.
 Transportation costs for those living near BART are 24% lower than average.





TOD Policy Overview: Goals

- A. Complete Communities. Partner to ensure BART contributes to neighborhood/district vitality, creating places offering a mix of uses and amenities.
- **B.** Sustainable Communities Strategy. Lead in the delivery of the region's land use and transportation vision to achieve quality of life, economic, and greenhouse gas reduction goals.
- C. Ridership. Increase BART ridership, particularly in locations and times when the system has capacity to grow.
- **D.** Value Creation and Value Capture. Enhance the stability of BART's financial base by capturing the value of transit, and reinvesting in the program to achieve TOD goals.
- **E. Transportation Choice.** Leverage land use and urban design to encourage non-auto transportation choices both on and off BART property, through enhanced walkability and bikeability, and seamless transit connectivity.
- **F. Affordability.** Serve households of all income levels by linking housing affordability with access to opportunity.

Board update adopted April 2020



TOD Policy Overview: Adopted Performance Targets

- A. Complete Communities: 20,000 units and 4.5 million square feet commercial by 2040. Min density 75 du/ac.
- B. Sustainable Communities Strategy: 1-2 catalytic projects per year.
- C. Ridership: Weekday ridership, Transportation Demand Management (TDM) Programs in Job Centers near BART.
- D. Value Capture: Pilot new finance mechanisms to support transit, TOD
- E. Transportation Choice: 0.9 car parking spaces/unit average; 1.6 car parking spaces/1,000 sf office/retail average. ½ to ¾ of TOD projects include GreenTrip Equivalent TDM measures.
- F. Affordability & Equity: 35% units affordable.

Board adopted December, 2016



TOD Targets: Status Update

- Program target: 7000 units, 35% affordable by 2025
- **Completed:** 4,140 housing units, 25% affordable
- Completed & planned: 7,648 units, 36% affordable

| Status | Station | Total Units | Affordable Units | % Affordable | Office (SF) | Retail (SF) |
|-----------------------------------|-----------------------------------|----------------|---------------------|-----------------|----------------|----------------|
| | Castro Valley (1993) | 96 | 96 | 100% | | |
| | Fruitvale Phase I (2004) | 47 | 10 | 21% | 27,000 | 37,000 |
| | Fruitvale Phase IIA (2019) | 94 | 92 | 98% | | |
| | Pleasant Hill Blocks A & B (2008) | 422 | 84 | 20% | | 35,590 |
| | Pleasant Hill Block C (2020) | 200 | 0 | 0% | | |
| | Hayward (1998) | 170 | 0 | 0% | | |
| | Ashby (2011) | 0 | 0 | 0% | 80,000 | |
| COMPLETED | Richmond Phase I (2004) | 132 | 66 | 50% | | 9,000 |
| | MacArthur Phase I (2016) | 90 | 90 | 100% | | |
| | MacArthur Phase II (2019) | 385 | 0 | 0% | | 39,100 |
| | MacArthur Phase III (2020) | 402 | 56 | 14% | | |
| ĕ | San Leandro Ph I (2017) | 115 | 115 | 100% | 5,000 | 1,000 |
| Ũ | San Leandro Ph II (2019) | 85 | 85 | 100% | | |
| | West Dublin (2013) | 309 | 0 | 0% | | |
| | East Dublin (2008) | 240 | 0 | 0% | | |
| | South Hayward (2017) | 354 | 152 | 43% | | |
| | Coliseum (2019) | 110 | 55 | 50% | | |
| | West Pleasanton (2019) | 0 | 0 | 0% | 410,000 | |
| | Walnut Creek Phase II (2022) | 358 | 0 | 0% | | 15,000 |
| | Millbrae (2022) | 400 | 100 | 0.2 | 150000 | 45000 |
| | Balboa Park (2023) | 131 | 131 | 100% | | 11,400 |
| | COMPLETED | 4,140 | 1132 | 27% | 672,000 | 193,090 |
| CONS | Fruitvale Phase IIB | 181 | 181 | 100% | | 6,000 |
| TOTAL | UNDER CONSTRUCTION | 181 | 181 | 100% | 0 | 6,000 |
| PLANNING/PRE- DEVELOPMENT | West Oakland | 762 | 240 | 31% | 300,000 | 52,625 |
| | Walnut Creek Phase III | 238 | | 0% | | |
| | Lake Merritt | 557 | 233 | 42% | 500,000 | 25,000 |
| | West Dublin | 300 | 300 | 100% | | |
| | Pleasant Hill Block D* | | | | 290,000 | |
| | El Cerrito Plaza* | 700 | 350 | 50% | | |
| | North Berkeley* | 770 | 300 | 39% | | |
| TOTAL IN PLANNING/PRE-DEVELOPMENT | | 3,327 | 1,423 | 43% | 1,090,000 | 77,625 |
| GRAND TOTAL | | 7,648 | 2,736 | 36% | 1,762,000 | 276,715 |
| *Estimated development program | | | | | | |



BART TOD Program Performance - Revenue

Forecasted Revenue from Existing TOD Projects

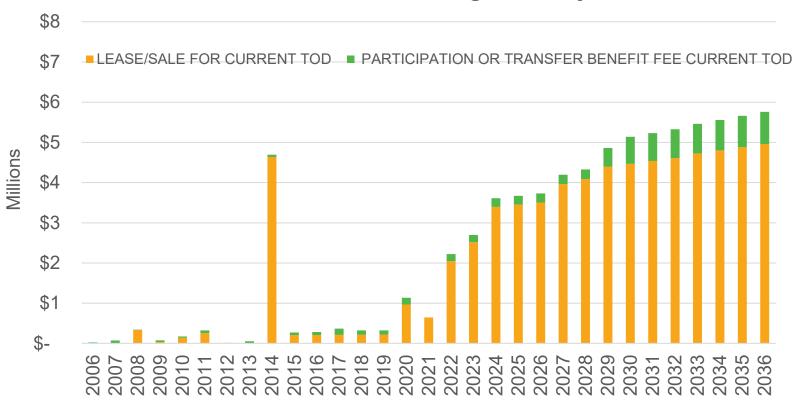


Chart reflects: Castro Valley, South Hayward, Fruitvale, MacArthur, Pleasant Hill Phase I, West Dublin (Essex, Workday, Options), Walnut Creek Phases I-III, Pleasant Hill Block C, Coliseum, West Oakland, Lake Merritt

Not reflected: Projects without financials yet- North Berkeley, Ashby, El Cerrito, West Dublin/Pleasanton affordable housing; projects in which BART's participation came in the form of land swaps or developer-provided BART infrastructure



TOD Funding & BART Projects

Affordable Housing and Sustainable Communities (AHSC) state grant program: example of TOD brings in funding for BART projects

| AHSC Round | Total \$ to BART Projects | BART Uses • Stations | # Housing Units Leveraged |
|---------------------------|---------------------------------|---|---------------------------------|
| 1 | \$433,000 | Bike channels, bike parking, bike lockers, wayfinding Oakland 12 th St, Hayward | |
| 2 | \$151,800 | Bike channels, accessible fare gate • Lake Merritt | 201 |
| 3 | \$360,000 | Bike Stair Channel • MacArthur | 51 |
| 4 | \$3,900,000 | Access improvements, Canopy, Tail Track, Station Improvements, Security Cameras North Berkeley, Civic Center, Millbrae | 330 |
| 5 | \$35,313,430 | Railcars (24), plaza, bike/ped access Ashby, Balboa Park, Bay Fair, Concord, Fruitvale, North Berkeley, Powell, West Oakland | 913 |
| 6 | \$31,513,050 | Railcars (12), Next Generation Faregates, Access lighting • Lake Merritt, Balboa Park, El Cerrito Del Norte, MacArthur, Union City | 531 |
| TOTAL | \$71,671,280 | | 2,211 |
| 7 (not yet awarded) | \$58,000,000 | Railcars (19), Next Generation Faregates, Access and Platform improvements Richmond, West Dublin/Pleasanton, El Cerrito Plaza, Bay Fair, Balboa Park, Walnut Creek, South San Francisco, Embarcadero | 1,397 |

Waymark (Walnut Creek Phase II)

Developer: Walnut Creek Transit Lifestyle Associates, LLC

- 358 housing units
- 15,000 sq ft retail
- Grand Opening May 2023





Image courtesy of Walnut Creek Transit Lifestyle Associates, LLC

Recent & Upcoming Completion Milestones:

Gateway@Millbrae

Developers: Republic Urban Properties, Core Companies

- Veteran's building (80 units, 100% affordable)
- 320 housing units (20 affordable units)
- 164-room hotel
- 150k sq ft office
- BART plaza
- Grand Opening April 2023





Image courtesy of Republic Urban Properties

Balboa: Kapuso at the Upper Yard

Developer: Related California & Mission Housing Development Corporation

- Partnership with City of SF
- 130 affordable housing units
- Family Wellness
 Community Resource Ctr.
- 6,000 sf child development center
- 2,400 sf non-profit office space
- 3,000 sf retail
- New BART plaza
- Taking applications now for residents: https://kapusouy.com



Image courtesy of Kapuso at the Upper Yard



In Construction:

Fruitvale Phase IIB: Casa Sueños

Developers: Unity Council, Bridge Housing

- 181 housing units, 100% affordable
- 7,500 sq ft affordable commercial retail
- Construction completion anticipated Fall 2023



Image from unitycouncil.org



West Oakland

Developers: JRDV Urban International, Mandela Partners

- Board approved developer 6/2020
- 762 housing units (240 affordable)
- 300k sq ft office, ground floor retail
- \$28m Oakland Housing Authority financing
- Lease option to be executed Spring 2023

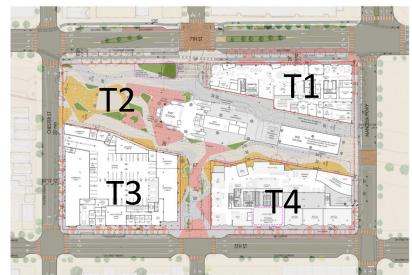




Image courtesy of JRDV Urban International and Mandela Station Partners

Lake Merritt

Developers: Strada, East Bay Asian Local Development Corporation (EBALDC)

- Board approved option for Block 1 9/2021
- Building B fully entitled, construction to commence end of 2023/early 2024 (pending funding)
- Building A finalizing entitlements

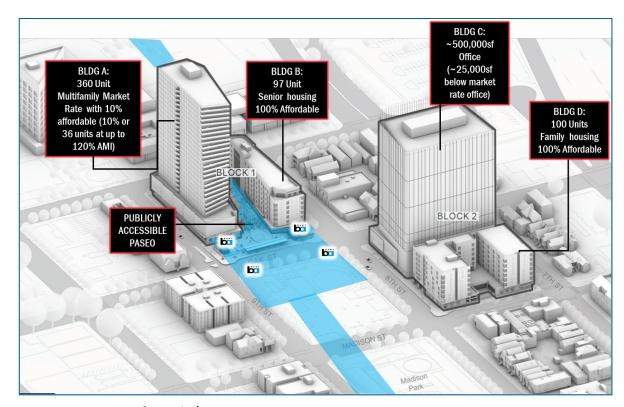


Image courtesy of Strada/EBADLC



Active Planning/Pre-Development:

El Cerrito Plaza

Developers: Holliday Development, Related California

- Board selected developer12/2020
- ~700 units
- 50% affordable
- Potential library
- City approved pre-development loan for A1 South
- Board action on term sheet expected early 2024





Planning/Pre-Construction:

West Dublin

Developer: Related California

- 2/2023 Board authorization
- 300 housing units, 100% affordable
- \$4.3m City of Dublin preconstruction loan (2/2023)
- Fully entitled
- BART Plaza





North Berkeley

Board selected developer

650+ units

12/2022

- 50% affordable
- City affordable housing \$
- Proposed on-site childcare
- City process to develop Objective **Design Standards** (currently)

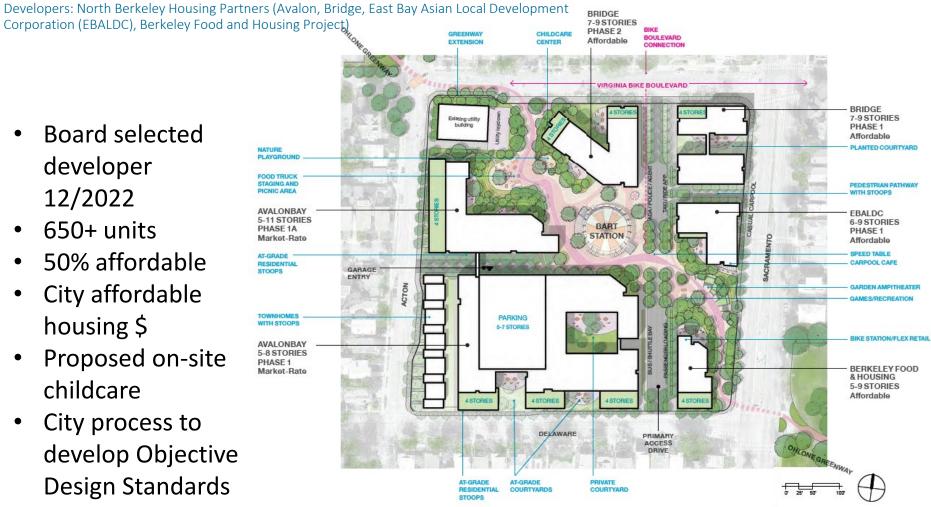


Image courtesy of North Berkeley Housing Partners



Active Planning:

Ashby

BART/City Joint Vision & Priorities for TOD

- Reinforce South Berkeley's role as hub for African American culture and life in Bay Area
- Provide a permanent home for Berkeley Community Flea Market – offering supportive amenities
- Active frontages on Adeline St & Ashby Ave
- At least 35% affordable housing, with expectation of at least 50% affordable
- Complement Ed Roberts Campus by offering uses supporting people with disabilities
- Preference for residents of Berkeley who have faced or are facing displacement





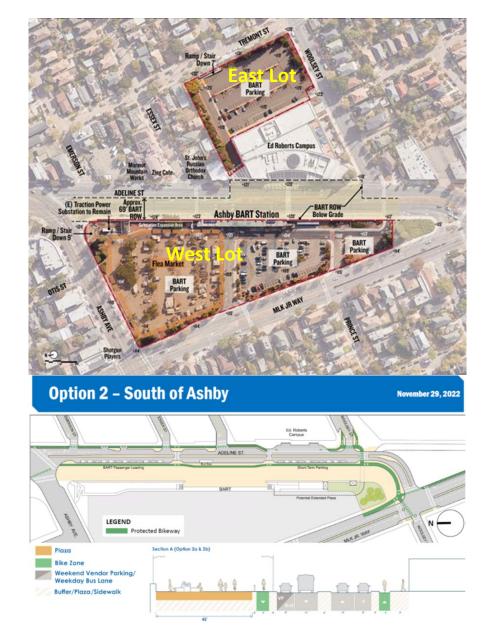
Source: visitberkeley.com



Active Planning:

Ashby

- City & BART in negotiations:
 - City air rights option to West Lot
 - Community benefits priorities & contributions
- Permanent home for Berkeley Flea
 Market
 - Nov 2022 Council action to redesign Adeline St.
- Connect Adeline St and TOD
 - BART community event in late March/early April to discuss operational constraints and possible options

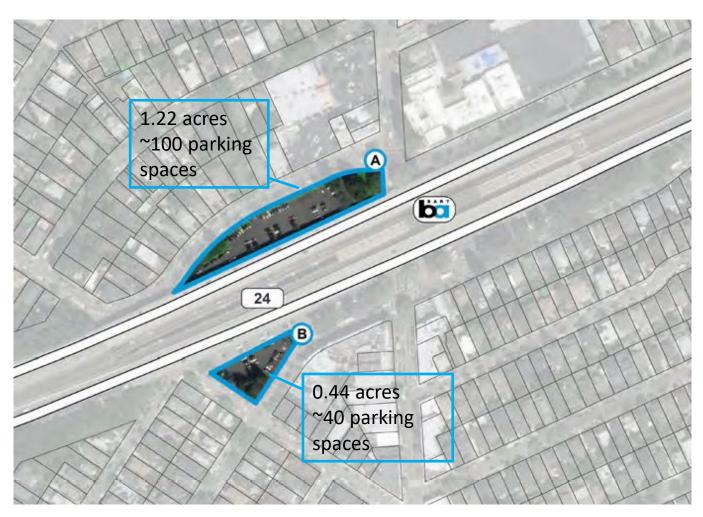




Future Project:

Rockridge

- 1.66 acres
- Acreage not inclusive of Caltrans-owned land
- City of Oakland included BART parcels in Housing Element
- City is rezoning to 175'
- Spring Community Open House





TOD Programmatic Efforts

 Local Housing Element Updates- Engagement

• TOD Workplan Update

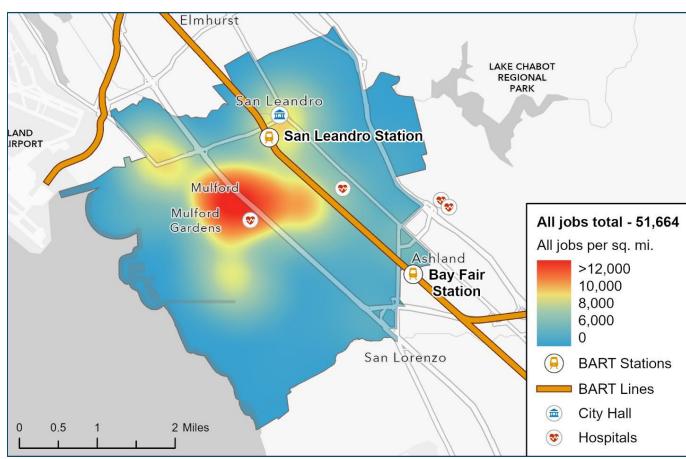
• A-Line Jobs Attraction

Study

 TOD Asset Management

 Pre-development Funding Strategy

 Regional Housing Measure



Source: ARUP

TOD Industry Challenges & Opportunities

- Cost to borrow money now is approaching twice what it cost in 2020
- High vacancies in office market
 - 19.5% office vacancy in I-680 corridor
 - 28% office vacancy in Downtown Oakland
 - 22% office vacancy in San Francisco
- Construction costs are 30% greater now than 3 years ago;
 60% greater now than 10 years ago
- Community concerns about high densities persist
- More public funding programs to support affordable housing
- Greater recognition of urgency to address local housing needs

