



6. Measure RR BART Safety, Reliability & Traffic Relief Program Appendix

Bond Oversight Committee | April 17, 2026



Bond Oversight Committee Duties & Responsibilities

- Provide diligent, independent and public oversight over the expenditure of funds from the sale of District general obligation bonds.
- Assess how bond proceeds are invested to ensure that all spending is authorized by the ballot measure.
- Assess whether projects funded by bond proceeds are completed in a timely, cost-effective and quality manner consistent with the best interest of BART riders and District residents.
- Publish an annual report that includes a detailed account of the Committee's activities including its expenditures.

Bond Oversight Committee Framework

JANUARY	APRIL	JUNE	SEPTEMBER
The Annual View	Closing the Loop Meeting	Annual Year End Review	Deep Dive
<p>The Annual-view of:</p> <ul style="list-style-type: none"> • Funding, bond, forecasting, context, mixed-funding, etc. • Procurement • Small Business Outreach • Public Outreach Update 	<ul style="list-style-type: none"> • Review of Measure RR Audits in the past year • Project Controls Framework • Bond Funded Program Watchlist Items Review 	<ul style="list-style-type: none"> • Annual Report Review • Measure RR Project Successes for this Year • Preview of Next Year's Projects by Program • Subcommittee summaries, discussion, member election 	<p>In-depth view of 8 Programs:</p> <ul style="list-style-type: none"> • Financial Outlook, Budget and Schedule Update • Program Update <ul style="list-style-type: none"> • Office of Civil Rights • Project Status and Milestones



Executive Summary

- Through December 2025, \$2.1B of the Measure RR funds have been invested to complete 68% of the work.
- Successes
 - Completion of Construction for the following:
 - Frog Replacement (Systemwide)
 - Canopy at Embarcadero and Montgomery Station
 - SRB-funded El Cerrito Del Norte Street Improvements
 - Commissioning of SFTS Transformer/Bus Upgrade
 - Completion of Designs for the following:
 - Water Intrusion at Train Control Rooms (Package 3 with 7 locations)
 - MacArthur Station Access Improvement Project



# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
10	25	11	55	69 (+1)	170 (+1)

+ (Projects added in the phase)
 - (Projects no longer in the phase)



Introduction

- Evolution of Project Controls Framework
- Program Level Schedule Update
- Appendix: Financial Outlook, Program Status & Milestones

BART Safety Reliability and Traffic Relief Program (Measure RR)
April 2026



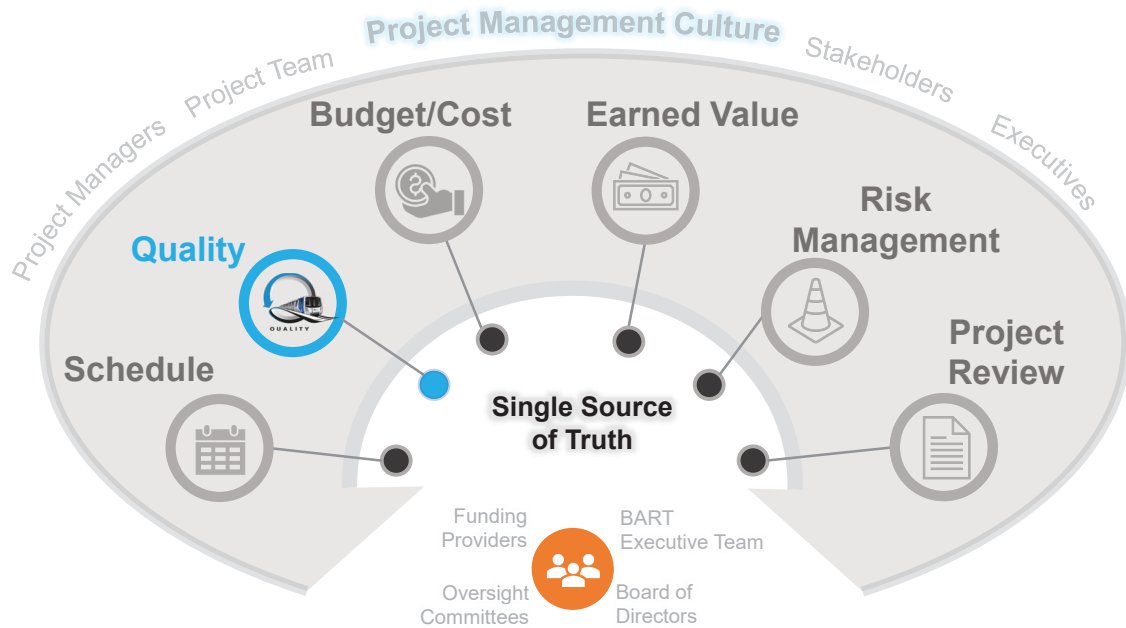
6.A. Evolution of Project Controls Framework



Project Controls Framework

Project Controls:

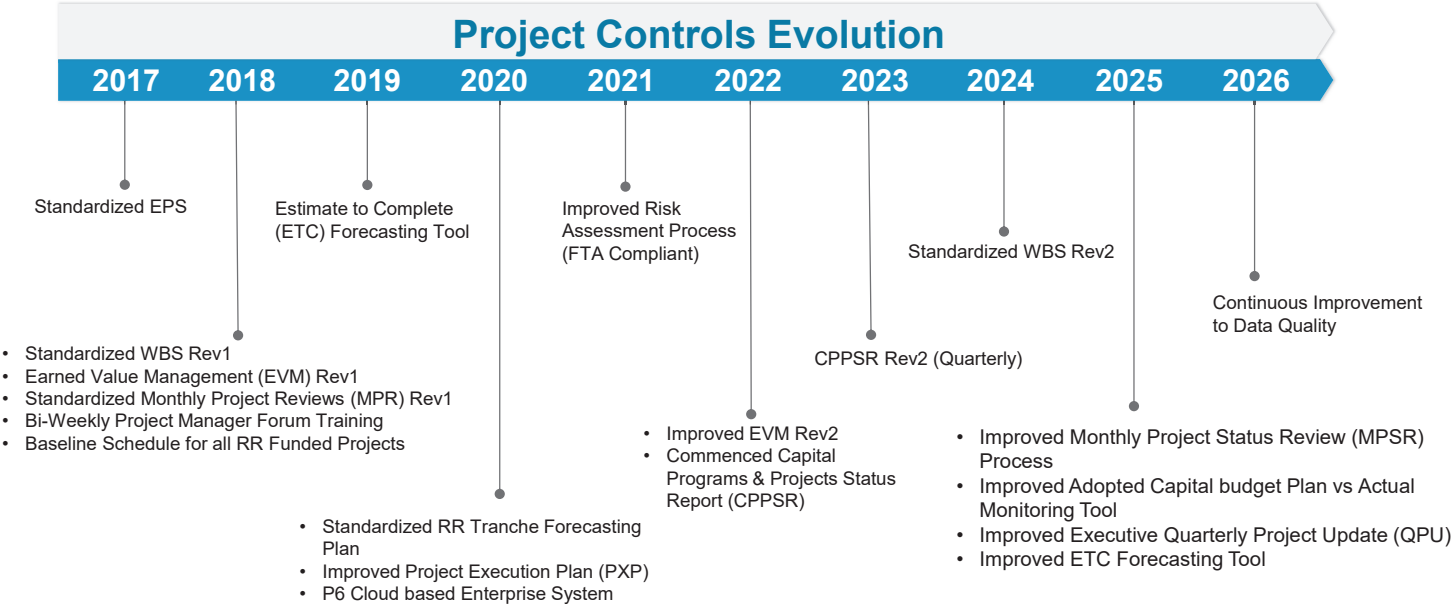
A process which utilizes resources, procedures, and tools to control all phases of the capital project lifecycle.



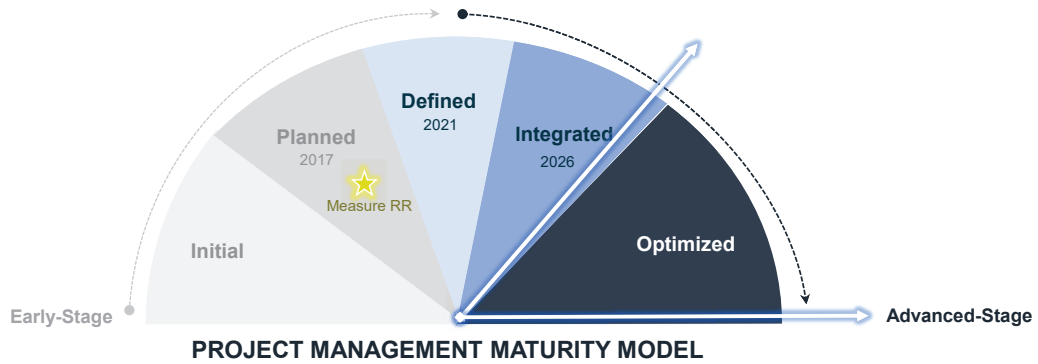
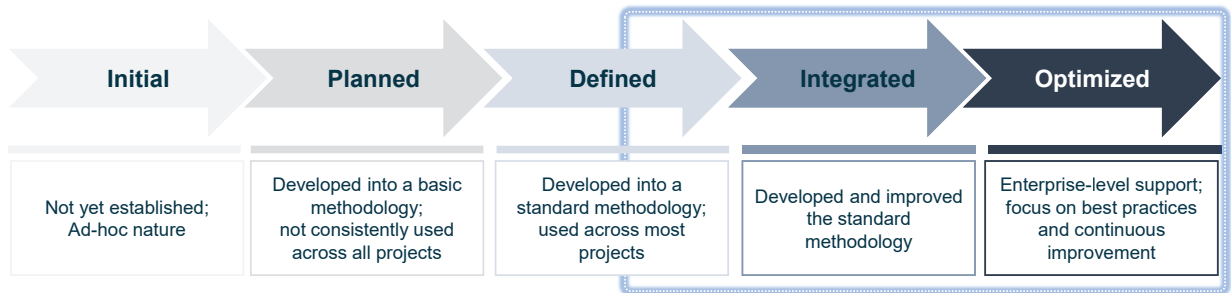
Project Management Institute (PMI) sets project management practice standards globally and certifies Project Management Professionals (PMPs).



Project Controls Evolution Timeline



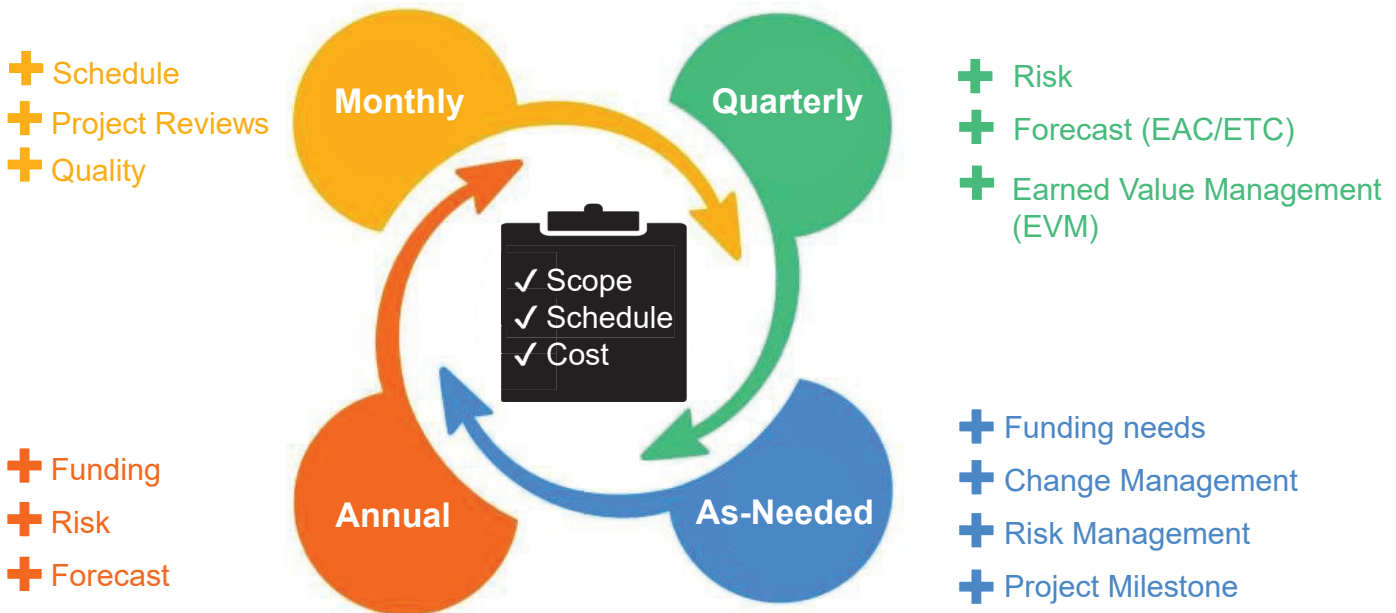
Project Controls Evolution



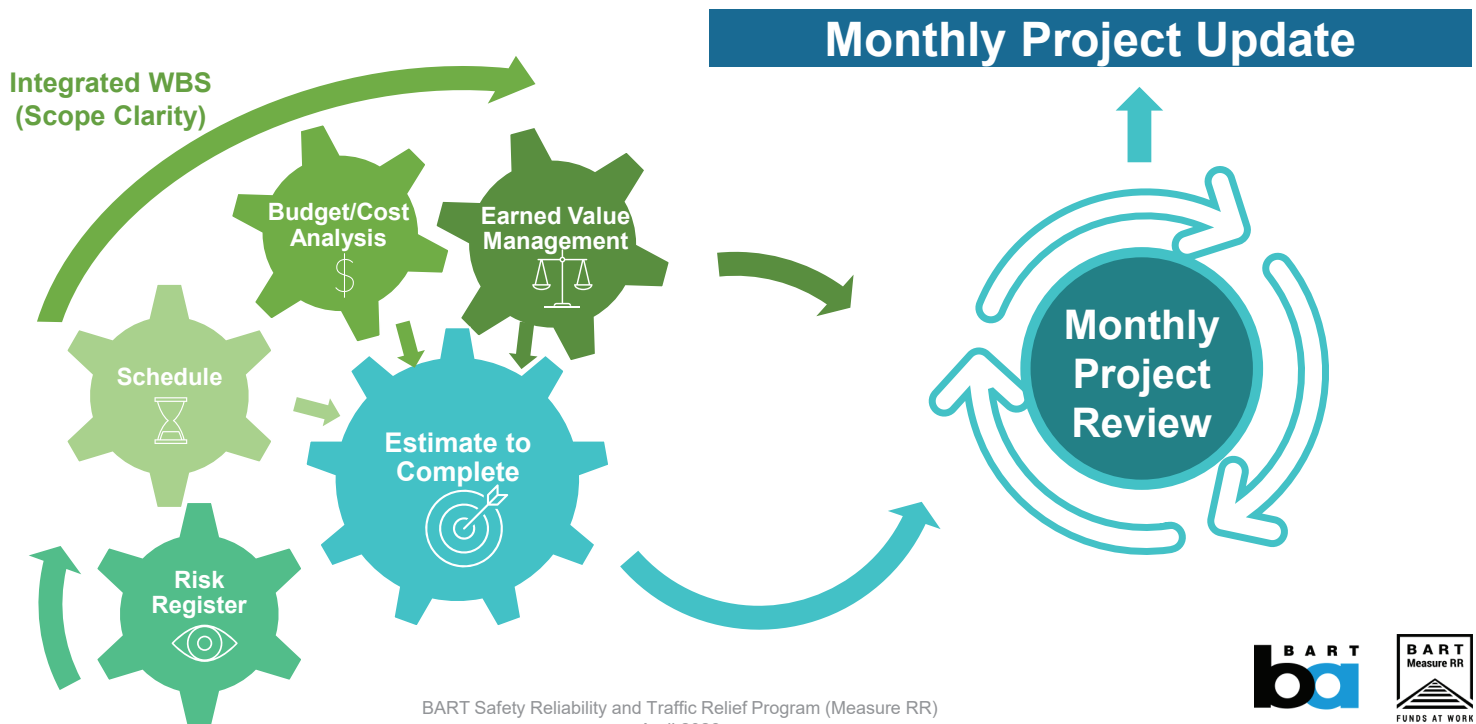
BART Safety Reliability and Traffic Relief Program (Measure RR)
April 2026



Reiterating Project Controls



Integrating Review Process



Refining Tools

Data Entry Initial: Lead Review: MR Status: MR Funds: FTA: Prop 18

BART PROJECT STATUS REVIEW FORM

Date Reviewed: 2/25/2022 Better BART Category: Renew Mechanical Reporting Period: Feb-2022

Project: S4RR250 Project Name: Fire Services Yards - OCY

Division: Mechanical Eng Project PM: Arghavan,Jafar Phase of Work: Closeout (CL) Closeout Memo: completed (C) (M)

Asset Risk Reg. #: -- ON #: --

Location: Yard & Shops & Building Sub-location: Concord Yard (OCY) Station: --

NOTE: Grey areas - PM input

1. Scope

Scope Description: Proposed 10 year old connected, fire protection water lines, piping and systems control wiring at Concord yard. The fire protection piping is at risk and starting to fail due to corrosion at a higher rate than normal.

#	Open Date	Scope Change Description
1	--	--

NOTE: Grey areas - PM input

Review PMP: Yes No Revised PM

Project Mgr: Cooper, Derrick Day-to-day

Program Manager: Contreras, Christopher, Day

Project address Safety & Security: No Yes

Project requires SV clearance: No Yes

Self-performing design: Yes No Partial N/A

Self-performing const/install: Yes No Partial N/A

Quality Plan Complete and Published: No Yes

Contracting Plan: Yes No Contract No.: S4RR-250 Contract Plan Name: S4RR002

Program Contracting Plan: Yes No

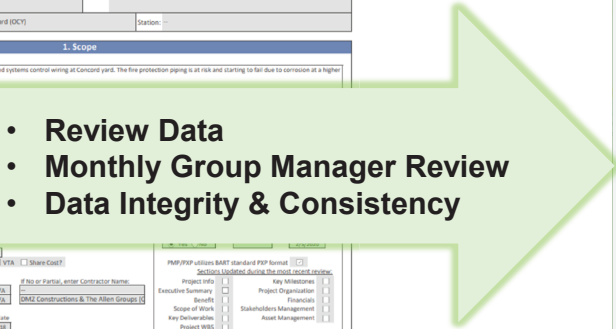
NOTE: Grey areas - PM input

3. Project Info

What Assets are we improving? Replacement of yard fire protection water lines/piping and control wiring

Where are the Assets located? Concord Yard (OCY)

How are the Assets being improved? Design, Procurement and Construction



PROJECT STATUS REVIEW REPORT

Office of Infrastructure Delivery

Select Project Number: S4RR250 FIRE SERVICES YARDS_OCY Reporting Period: January 2026

1 - Execution Plan | 2a - Project Info | 3 - Scope | 4 - Challenges | 4 - Schedule | Schedule Lookahead | 7 - Financial Status | Budget Overview | Labor Hour | Labor Hour pg2 |

PeopleSoft Project Mgr: Cao, Jin Day-to-Day Project Mgr: Cao, Jin Did Day-to-day PM Change? Yes No

Resident Engineer: Mahendra Gautam Sr. Manager: Khan, Javed (Group Manager) Group Manager: Javed Khan

Maintenance Lead: Herschel Miller

Project Management Plan (PMP or PMP) Revision Date: 1/19/2023 DQMP Quality Category: 3 Project requires SSI clearance: No Yes

Joint Use with: N/A VTA

Is BART self-performing design? Yes No Partial (if no, please enter name of contractor)

Is BART self-performing const/install? Yes No Partial (if no or partial, enter name of contractor)

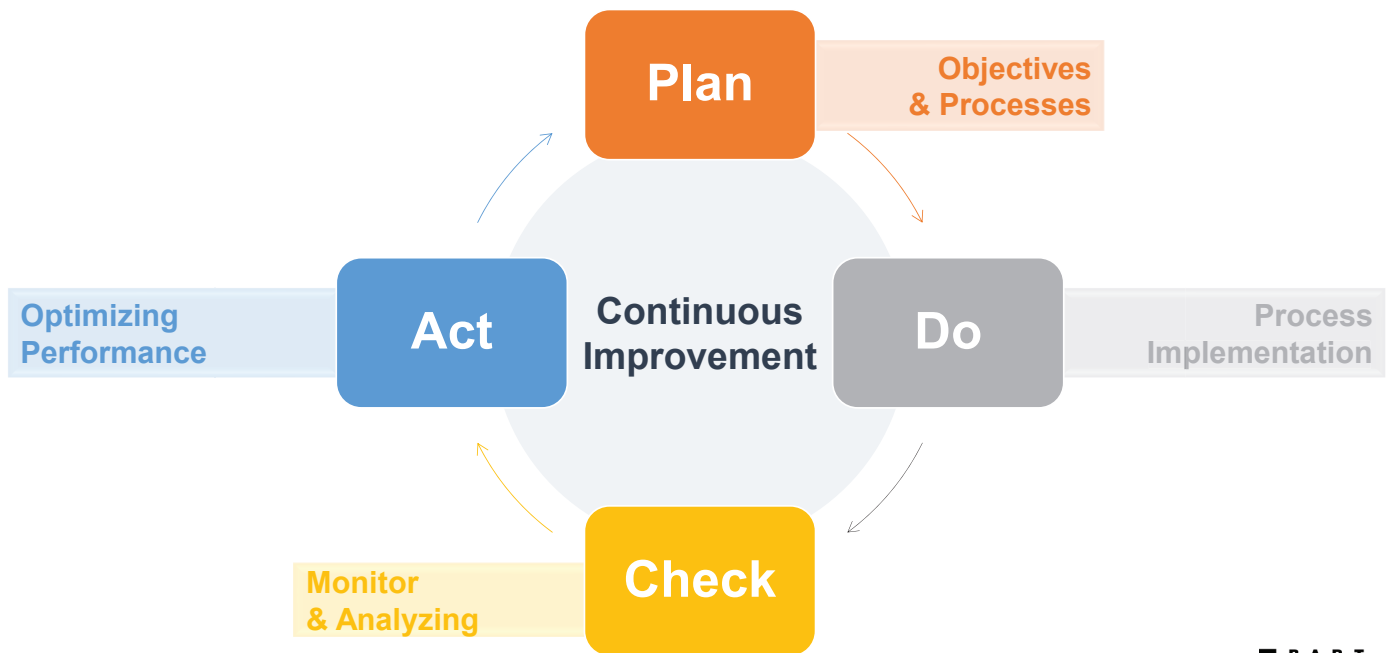
Material Procurement Supplier name > \$100k: N/A

Contracting Plan: Yes No Contract Number: S4RR-250 Contracting Plan Name: Hayward Yard Fire Protection

CANCEL

v2.1

Quality Management



Quality Transformation



Where We've Been

- Design Quality Management Plan (DQMP) ISO 9001 - Certified April 2025
- Began Implementation of New Tool Calibration Workflow in Maximo
- RS&S: ISO 45001: 2018 Occupational Health & Safety Management Systems

Where We're Headed

- Strengthening Quality Management System (QMS)
 - Construction Quality Management Plan (CQMP)
 - Condensed Design Quality Management Plan (DQMP) Refresher Training
- Developing Meaningful Metrics
 - Tracking the "Quality Effect"
- Managing ISO 9001 Status
 - The Industry-Leading International Standards Certification

Audits Performed on Measure RR Funded Projects



BART Safety Reliability and Traffic Relief Program (Measure RR)
April 2026



Internal Audits/Reviews



About Inspector General Audits

WHAT WE AUDIT

The OIG conducts performance audits per California Public Utilities Code §28840–28845 to identify opportunities for efficiency, best practices, and improved data quality across BART programs and capital projects.

AUDITING STANDARDS

We follow the Government Auditing Standards ("Yellow Book") established by the U.S. Government Accountability Office (GAO) — the gold standard for independent, objective government oversight.

TOPIC SELECTION

Audit topics are selected based on an entity-wide risk assessment and may also be driven by emerging risks, Board priorities, or whistleblower complaints — ensuring resources target the highest-risk areas.

THE AUDIT PROCESS

1

Planning

Inform management of scope · Gather background info · Conduct risk assessment · Finalize objectives

2

Fieldwork

Collect & analyze data · Identify trends and gaps · Share initial findings · Develop recommendations

3

Reporting

Draft report & quality review · Management review & response · Publish final report · Present to Board & Legislature

4

Follow-Up

Receive status updates every 6 months · Review actions for reasonableness · Report results to Board & Legislature

About Inspector General Audits

OUR AUTHORITY

Under California Public Utilities Code §28840–28845, the OIG investigates fraud, waste, or abuse in BART programs, operations, and contracted activities. The law encourages employees and citizens to report concerns.

Fraud

Intentional misrepresentation of facts for monetary or personal gain — includes time theft and false contractor claims.

Waste

Using or spending public resources carelessly, extravagantly, or to no purpose.

Abuse

Behavior that is deficient or improper compared to what a prudent person would consider reasonable and necessary.

WHISTLEBLOWER PROTECTION

Reporters are protected from retaliation under California Labor Code §1102.5 and BART's Whistleblower Policy. Report 24/7: bart.gov/OIGhotline | 510-464-6100

THE INVESTIGATION PROCESS

1

Complaint Review

OIG reviews complaint to confirm it involves fraud, waste, or abuse.

2

Investigation Opens

Investigator identifies witnesses, suspects, and evidence sources.

3

Evidence & Analysis

Evidence is gathered and data is analyzed objectively to determine if the allegation has merit.

4

Report & Response

Draft findings shared with BART management for a written response.

5

Board Reporting

Results reported to the Board and General Manager and a summary report is published.

External Audits



FTA

Annual/Triennial

Management practices & Program implementation in accordance with FTA requirements.
Oversight of Davis Bacon Monitoring and Enforcements¹



CPUC

Annual/Triennial

Adherence to PTASP Safety Plan.
(Incl. RWP & Asset Certification Compliance)



External Audit

Annual

Audit the year-end financial statements of the business-type activities.

¹ Audit payroll records ensuring prevailing wages were paid to employees by Contractor

Risk Management



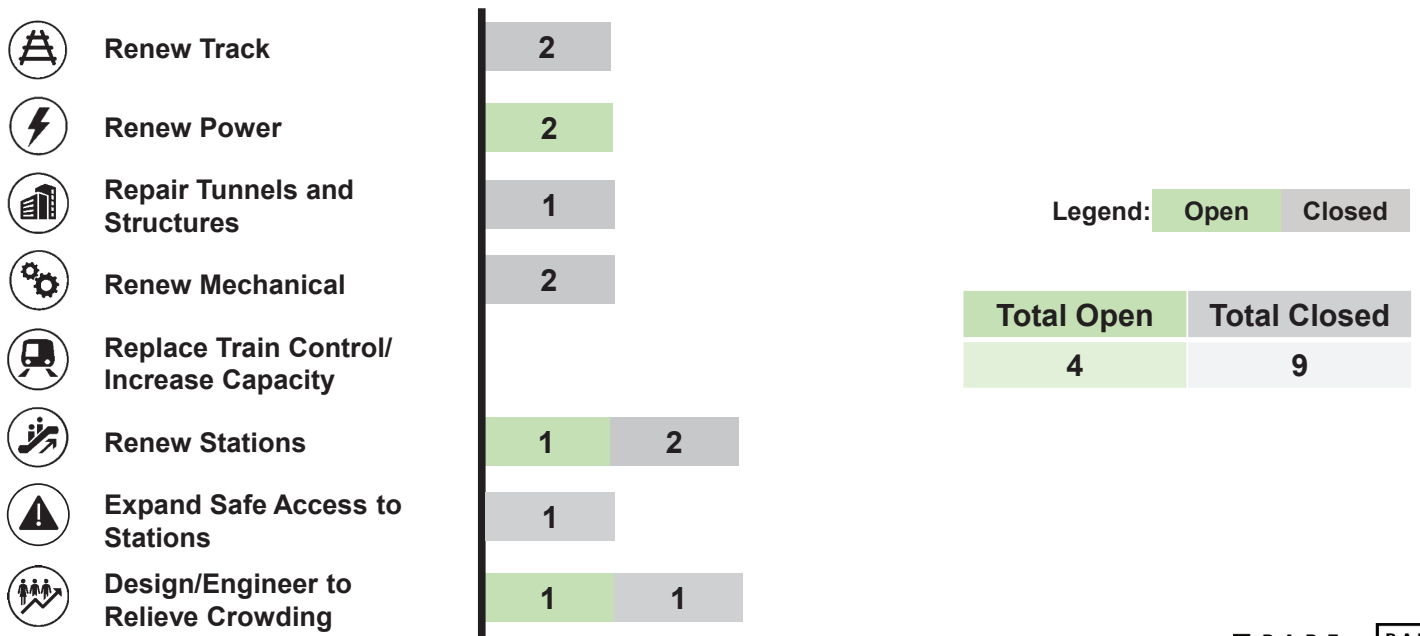
Watchlist Items & Common Causes



Watchlist Items:

Project specific challenges need periodic monitoring and mitigation.

Watchlist Items Review Summary



Open Watchlist Items



Renew Power Infrastructure



Renew Power Infrastructure



Renew Stations



Design / Engineer to Relieve Crowding

Substation Construction

Sequencing of work to prevent delays, monitoring project schedules and continuing communication and coordination with stakeholders and external industry entities.

34.5 kV AC Cable & Fiber Replacement

Discussing with stakeholders for reprioritization of the project.

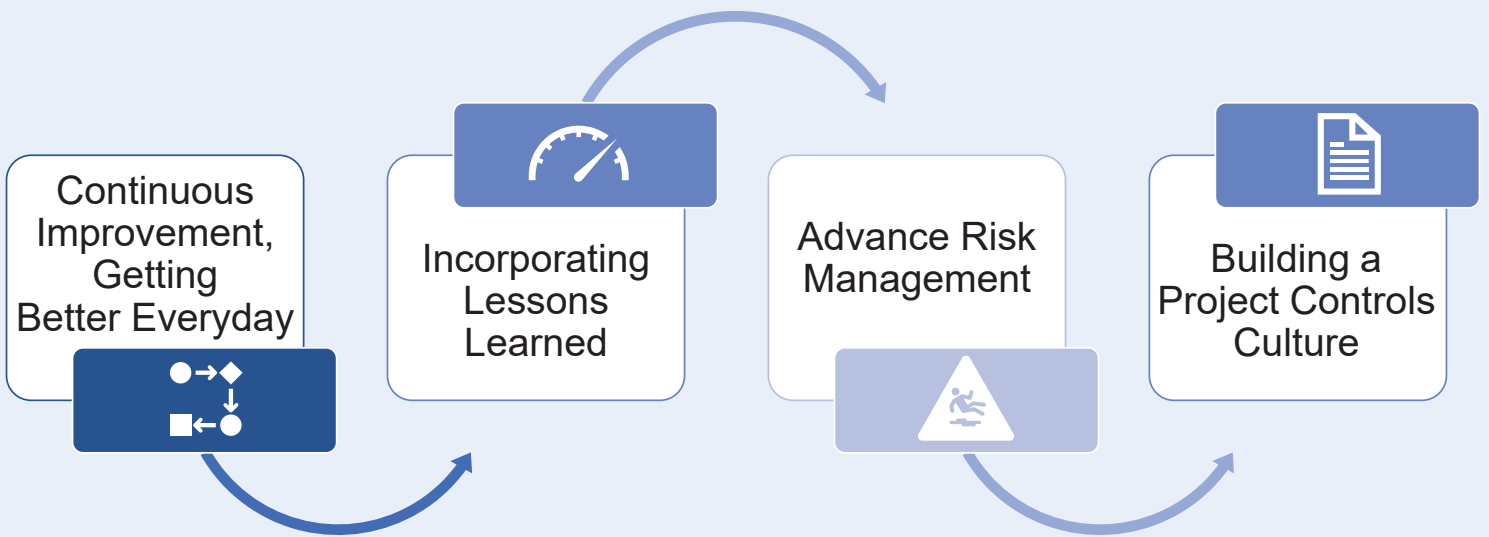
Construction of Escalators

Sequencing of construction work to accommodate for material availability.

Hayward Maintenance Complex Phase 2 (HMC2) Optimization Plan

Evaluating scope options and design changes.

Continuous Improvement



6.A.1. Committee Q&A



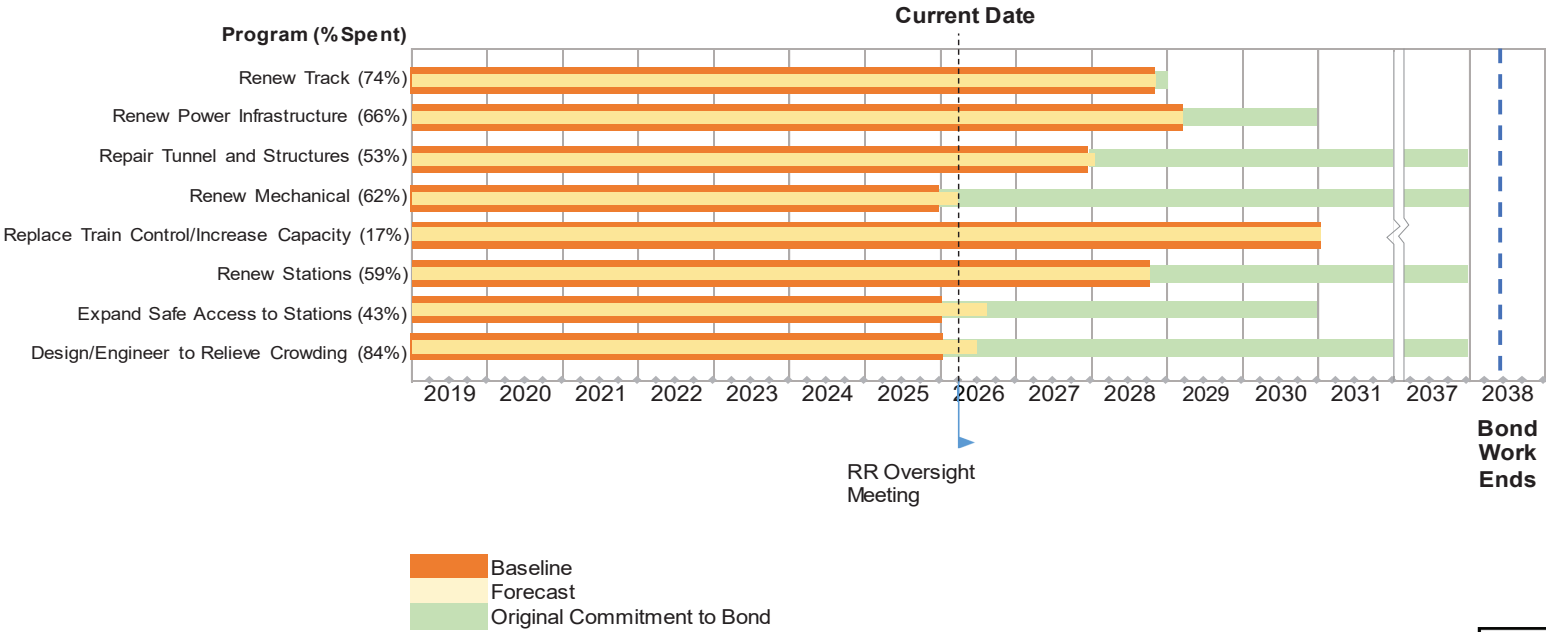
6.B 10 Minute Break



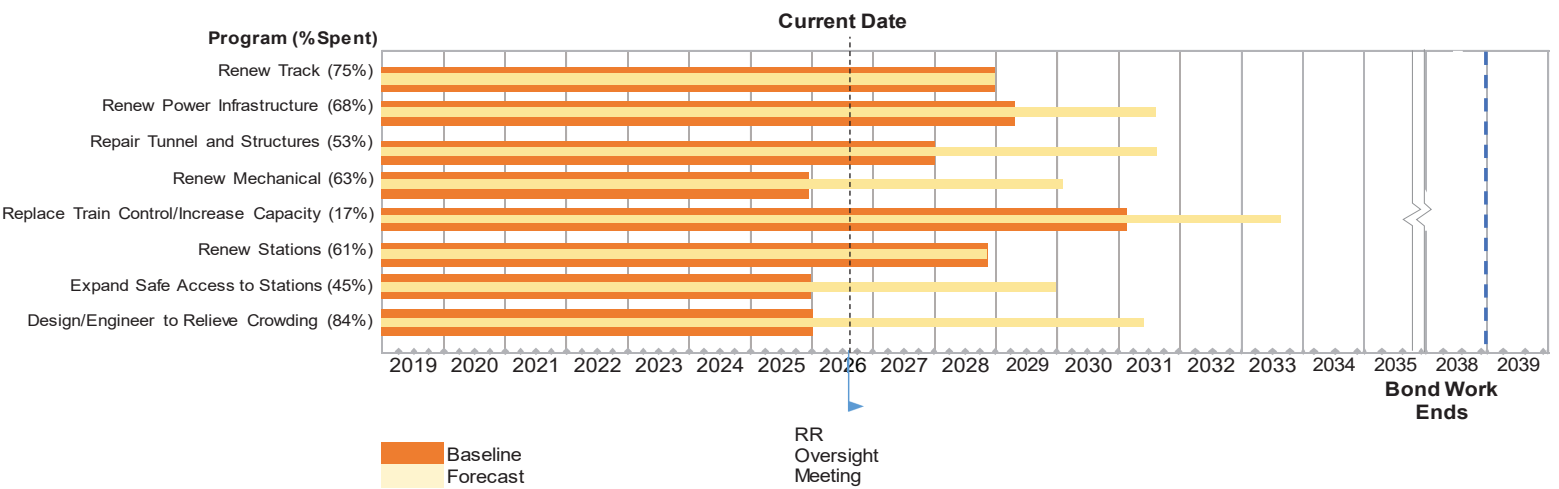
6.C Program Level Schedule Update



Program Level Schedule Update (as of Jan 2026)



Program Level Schedule Update – Revised



6.C.1. Committee Q&A



6.D. Appendix: Financial Outlook, Program Status & Milestones



Small Business Outreach



RR Program Update – Small Business Outreach

Program	Total RR Commitment	Total RR SB Commitment	SB Commitment %	# of SB Contracts	Total RR Payments on RR Contracts	RR Payments to SBs	SB Payment %
Renew Track	\$169.7 M	\$40.8 M	24%	202	\$153.8 M	\$38.3 M	25%
Renew Power	\$476.9 M (+\$4M)	\$143.8 M	30%	506	\$382.6 M (+\$6.5M)	\$153.1 M	40%
Repair Tunnels & Structures	\$170.8 M (+\$5M)	\$39.5 M	23%	241	\$140.5 M	\$24.5 M	17%
Renew Mechanical	\$41.7 M	\$15.1 M	36%	108	\$32.4 M	\$13.0 M	40%
Replace Train Control/Increase Capacity	\$69.6 M (+\$4M)	\$14.0 M	20%	231	\$49.4 M (+\$6M)	\$7.9 M	16%
Renew Stations	\$165.9 M	\$32.3 M	19%	164	\$116.3 M (+7M)	\$18.5 M	16%
Expand Safe Access to Stations	\$25.1 M	\$7.6 M	30%	196	\$24.3 M	\$7.3 M	30%
Design/Engineer to Relieve Crowding	\$146.9 M	\$36.4 M	25%	246	\$133.3 M	\$36.5 M	27%
Total	\$1,266.6 M (+\$14M)	\$329.4 M	26%	1893	\$1,032.7 M (+\$21M)	\$299.2 M (+\$7M)	29%

Notes: All amounts are based on RR fund percent only. Amounts are updated to February 28, 2026. Includes formal contracts only; does not include informal purchases or work performed by BART's own forces. SB totals include DBEs, MSBEs, SBs, and LSBs. Sources: RR commitments are based on RR Requisitions report, Procurement Sealed Bids Report and PeopleSoft Work Plans application. RR% for each project is based on Financial Analysts' report, RR Funds / Total Project Budget. Payments based on PeopleSoft and B2GNow.

BART Safety Reliability and Traffic Relief Program (Measure RR)
April 2026



RR Program Update - Small Business Outreach



BART Procurement staff hosting a table at an OCR outreach event

Recently Completed Events

Date	Event	Location
Feb. 25, 2026	BART “Learn About BART’s SBE Certifications”	Zoom
Mar. 12, 2026	Learn About the DBE Program and DBE Reevaluation	Zoom
Mar. 24, 2026	SFO & Business Outreach Committee “Resource Fair”	Oakland, CA
Apr. 1, 2026	East Bay Small Business Development Center “Procurement Summit”	Oakland, CA

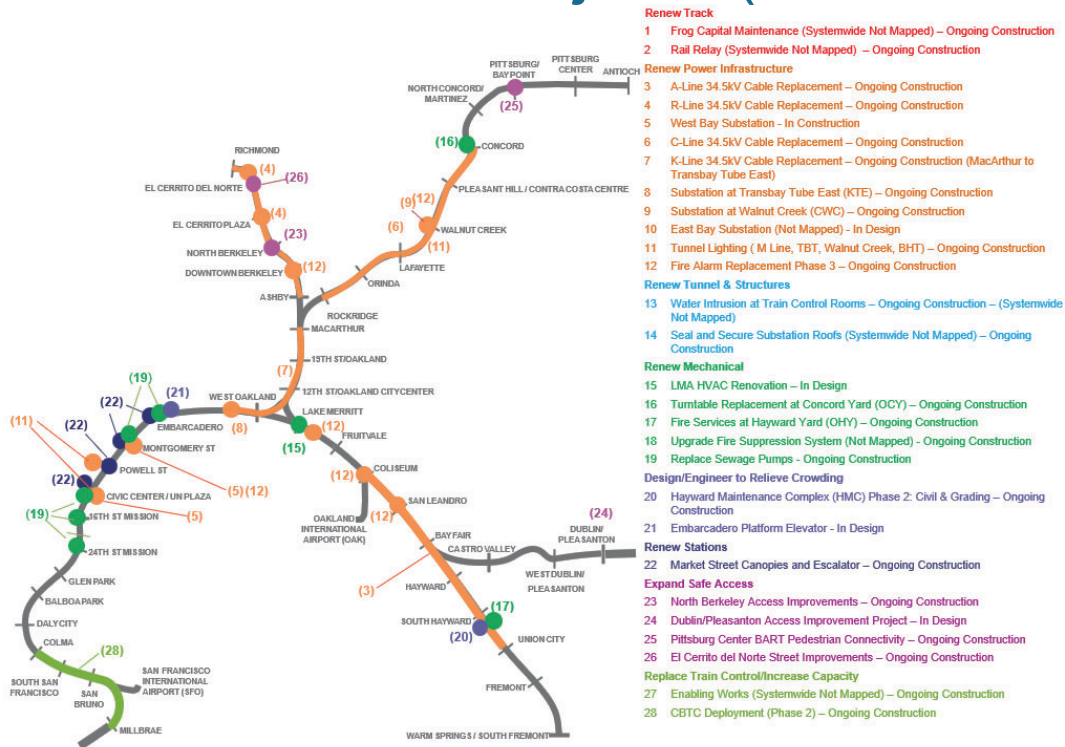
Upcoming Events

Date	Event	Location
May 21, 2026	BART “Small Business Summit” Event will include in-person workshops and networking to take place at BHQ	Oakland, CA

Work Progress Since Last Meeting



Examples of Active RR Projects (Oct - Dec 2025)



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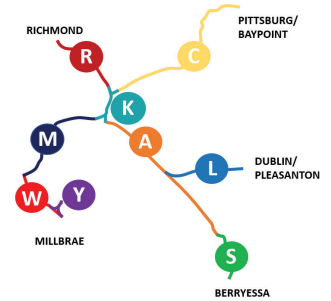


Individual Program Milestones



Renew Track STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$470.0**
 TOTAL PROGRAM VALUE: **\$625**
 PERIOD CASHFLOW: **\$4.9**
All dollar values are in millions



STATUS – Renew Track

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
1	0	1	9	11	22

MILESTONES

Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Completed Construction for Frog Replacement (Systemwide) 	<ul style="list-style-type: none"> Completion of Construction of 60 miles of Rail Relay 	<ul style="list-style-type: none"> Completion of Construction for A77 Interlocking 	<ul style="list-style-type: none"> Completion of 65,000 Direct Fixation Pads Replacement Systemwide Commence Construction for A85 Interlocking

Watchlist:

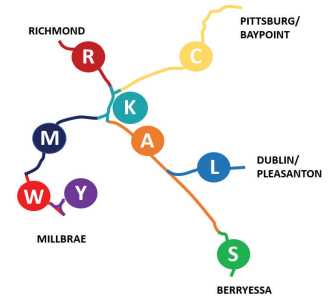
- None

Italic: Newly added and modified milestones from previous report.



Renew Power STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$831.1**
 TOTAL PROGRAM VALUE: **\$1,225**
 PERIOD CASHFLOW: **\$16.7**
All dollar values are in millions



STATUS – Renew Power Infrastructure

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	7	2	19	7	35

MILESTONES

Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Issued for Bid for TCCCP East Bay: Transbay Corridor Core Capacity East Bay Substation Commissioned SFTS Transformer/Bus Upgrade 	<ul style="list-style-type: none"> Advertise for TCCCP East Bay: Transbay Corridor Core Capacity East Bay Substation 	<ul style="list-style-type: none"> Notice of Award for TCCCP East Bay: Transbay Corridor Core Capacity East Bay Substation Completion of Construction for Oakland Transition Structure (KTE) Traction Power Substation Replacement 	<ul style="list-style-type: none"> Issue for Bid MET-G Generator Replacement Project Notice of Proceed for TCCCP East Bay: Transbay Corridor Core Capacity East Bay Substation Commence Construction for 34.5kV Cable Replacement from Oakland Transition Structure (KTE) to Washington St. Substation (KWS), 23rd St. Substation (KTT) to MacArthur St. Substation (KMA)

Watchlist:

- Substation Construction
- 34.5 kV Cable & Fiber Replacement Project

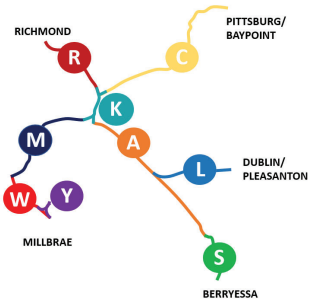
Italic: Newly added and modified milestones from previous report.



Tunnels & Structures

STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$290.2**
 TOTAL PROGRAM VALUE: **\$549**
 PERIOD CASHFLOW: **(\$2.1)**
All dollar values are in millions



STATUS – Repair Tunnels & Structures

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	2	5	7	13	27

MILESTONES			
Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Completed Design for Water Intrusion at Train Control Rooms (Package 3 with 7 locations) Commenced Construction for Systemwide Slope Stabilization Issued for Bid MW-12 Slope Stabilization 	<ul style="list-style-type: none"> Advertise for Bid MW-12 Slope Stabilization Completion of Construction for Water Intrusion at Train Control Rooms (Package 2 with 4 locations) 	<ul style="list-style-type: none"> Issue for Bid East Bay Street Grates Award for MW-12 Slope Stabilization 	<ul style="list-style-type: none"> <i>Completion of Construction for Systemwide Slope Stabilization</i>

Watchlist:

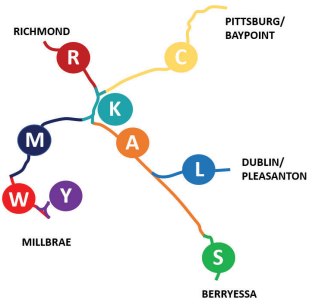
- None

Italic: Newly added and modified milestones from previous report.



Renew Mechanical STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$97.8**
 TOTAL PROGRAM VALUE: **\$156**
 PERIOD CASHFLOW: **\$0.6**
All dollar values are in millions



STATUS – Renew Mechanical

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	4	2	4	15	25

MILESTONES			
Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
	<ul style="list-style-type: none"> Completion of Construction for Replacement of Sprinkler Heads at San Francisco Stations Installation of Transbay Tube Dampers at Oakland Transition Structure Installation of Sewage Grinders at Montgomery St. Station 		<ul style="list-style-type: none"> Completion of Maintenance Acceptance for Fire Services at Hayward Yard

Watchlist:

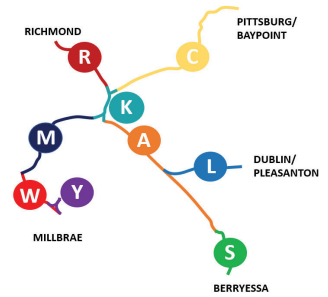
- None

Italic: Newly added and modified milestones from previous report.



Replace Train Control STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$68.8**
 TOTAL PROGRAM VALUE: **\$400**
 PERIOD CASHFLOW: **\$0.0**
All dollar values are in millions



STATUS – Replace Train Control / Increase Capacity

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
0	0	0	5	1	6

MILESTONES

Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Commenced CBTC Wayside Equipment Testing at Phase 2 (W-Line) 	<ul style="list-style-type: none"> Commence Student Classes for the Data Communication System (DCS) Equipment Maintenance and Rail Operation Control Personnel Commence Construction for Phase 3 (M-Line) Train Control Room Completion of Manufacturing of Phase 3 (M-Line) Train Control Room Equipment 	<ul style="list-style-type: none"> Commence Construction at South San Francisco and Balboa Park Stations Completion of Vehicle Interface Control Documents 	<ul style="list-style-type: none"> <i>Completion of CBTC Wayside Equipment Installation at San Francisco Airport Station</i> <i>Commence M-Line Wayside Installation</i> <i>Completion of Balboa Park Train Control Room Installation</i>

Watchlist:

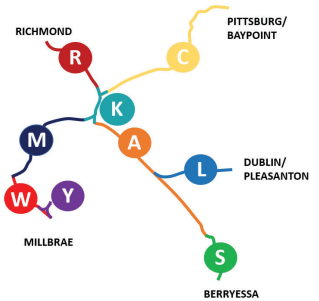
- None

Italic: Newly added and modified milestones from previous report.



Renew Stations STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$128.9**
 TOTAL PROGRAM VALUE: **\$210**
 PERIOD CASH FLOW: **\$4.8**
All dollar values are in millions



STATUS – Renew Stations

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
2	1	0	2	6	11

MILESTONES			
Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Completed Construction for Canopy 4 at Embarcadero Station and Canopy 8 at Montgomery Station 	<ul style="list-style-type: none"> Completion of Construction of P4 Platform Escalator at Embarcadero, S6 Street Escalator at Powell St., S6 Street Escalator at Civic Center Station 	<ul style="list-style-type: none"> <i>Completion of Construction of S3 Street Escalator at Civic Center Station</i> 	

Watchlist:

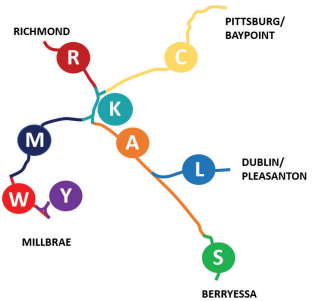
- Construction of Escalators

Italic: Newly added and modified milestones from previous report.



Station Access STATUS & MILESTONES

EXPENDED Thru 12/2025: **\$60.9**
 TOTAL PROGRAM VALUE: **\$135**
 PERIOD CASHFLOW: **\$2.2**
All dollar values are in millions



STATUS – Expand Safe Access to Stations

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
4	9	1	8	14	36

MILESTONES			
Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Completed Construction of SRB-funded El Cerrito Del Norte Street Improvements Completed 100% Design for MacArthur Station Access Improvement Project 	<ul style="list-style-type: none"> Issue for Bid Pittsburg/Bay Point Shared Mobility Improvement Project Issue for Bid Wayfinding Improvements Phase 4.1 at North Berkeley, Rockridge, and Fruitvale Stations Issue for Bid Dublin/Pleasanton Station Access Improvements 	<ul style="list-style-type: none"> Completion of Construction of North Berkeley Station Access Improvement Project 	<ul style="list-style-type: none"> <i>Issue for Bid PA System Improvement Project</i> <i>Advertise to Bid for Dublin/Pleasanton Station Access Improvements</i> <i>Advertise to Bid for Pittsburg/Bay Point Shared Mobility Improvement Project</i>

Watchlist:

- None

Italic: Newly added and modified milestones from previous report.

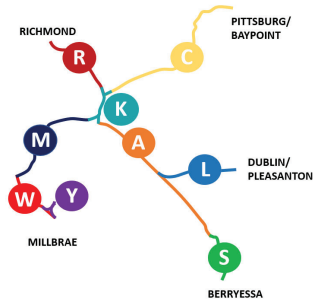


Relieve Crowding*

STATUS & MILESTONES

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

EXPENDED Thru 12/2025: **\$167.3**
 TOTAL PROGRAM VALUE: **\$200**
 PERIOD CASHFLOW: **\$0.0**
All dollar values are in millions



STATUS – Design / Engineer to Relieve Crowding*

# Projects in Planning	# Projects in Design	# Projects in Bid/Award	# Projects in Construction	# Projects Completed	TOTAL # Projects
3	2	0	1	2	8

MILESTONES			
Completed (Oct 2025 – Dec 2025)	Q3 (Jan 2026 – March 2026)	Q4 (Apr 2026 – June 2026)	Q1 (July 2026 – Sep 2026)
<ul style="list-style-type: none"> Began Optimized Design for East Storage Yard 	<ul style="list-style-type: none"> Completion of Design for Embarcadero Platform Elevator Project 	<ul style="list-style-type: none"> Issue for Bid for Embarcadero Platform Elevator Project 	<ul style="list-style-type: none"> <i>Notice of Award for Embarcadero Platform Elevator Project</i>

Watchlist:

- Hayward Maintenance Complex Phase 2 (HMC2) Optimization Plan

Italic: Newly added and modified milestones from previous report.



Budget and Schedule Status



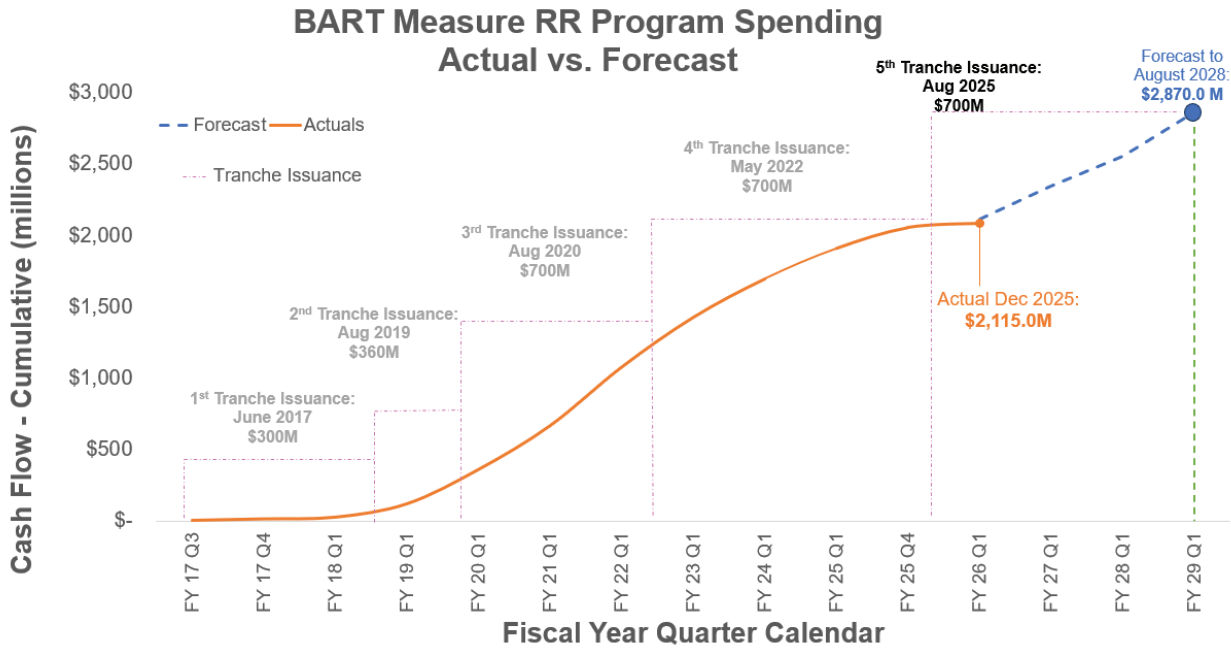
Measure RR Cashflow (\$ Millions): Long-Term Outlook

Program	Expended (thru Sep 2025)	Expended (thru Dec 2025)	Period Cashflow (Oct. 2025 – Dec. 2025)	% Expended out of Total Bond Investment	Long Term Expenditure
Renew Track	\$465.1	\$470.0	\$4.9	75%	\$625
Renew Power Infrastructure	\$814.4	\$831.1	\$16.7	68%	\$1,225
Repair Tunnels & Structures	\$292.3	\$290.2	(\$2.1)	53%	\$549
Renew Mechanical	\$97.2	\$97.8	\$0.6	63%	\$156
Replace Train Control/Increase Capacity	\$68.8	\$68.8	\$0.0	17%	\$400
Renew Stations	\$124.1	\$128.9	\$4.8	61%	\$210
Expand Safe Access to Stations	\$58.6	\$60.9	\$2.2	45%	\$135
Design/Engineer to Relieve Crowding*	\$167.3	\$167.3	\$0.0	84%	\$200
Total	\$2,087.8	\$2,115.0	\$27.2	60%	\$3,500

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion



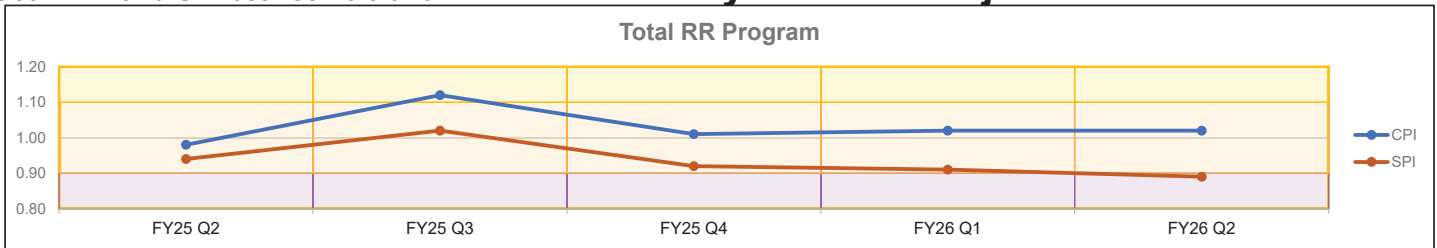
Management of Revenue and Spending



Earned Value Rollup by Program As of Dec. 2025

Goal: CPI and SPI between 0.9 and 1.1

RR Only Funded Projects



RR Program	Total RR Budget	Physical % Complete	Planned Value (RR Only)	Earned Value (RR Only)	Accrued to Date (RR Only)	CPI	SPI
Renew Track	\$ 625	79%	\$518.3	\$492.7	\$470.0	0.97	0.89
Renew Power	\$ 1,225	73%	\$901.5	\$889.4	\$831.1	0.99	0.90
Repair Tunnels and Structures	\$ 549	75%	\$381.5	\$413.9	\$290.2	1.11	0.93
Renew Mechanical	\$ 156	69%	\$138.4	\$107.8	\$97.8	1.02	0.73
Replace Train Control/Increase Capacity	\$ 400	28%	\$125.0	\$110.8	\$68.8	1.00	0.89
Renew Stations	\$ 210	72%	\$154.4	\$151.7	\$128.9	1.04	0.97
Expand Safe Access to Stations	\$ 135	55%	\$86.5	\$74.3	\$60.9	0.99	0.93
Design/Engineer to Relieve Crowding*	\$ 200	82%	\$174.0	\$163.2	\$167.3	1.06	0.75
Total	\$ 3,500	68%	\$2,479.4	\$2,404.2	\$2,115.0	1.02	0.89

Note: The CPI and SPI Values are based on the Overall Project Progress

CPI – Cost Performance Index

SPI – Schedule Performance Index

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

BART Safety Reliability and Traffic Relief Program (Measure RR)

April 2026



Earned Value Rollup by Program As of Dec. 2025

Goal: CPI and SPI between 0.9 and 1.1

Mixed Funded Projects

RR Program	Total Budget	Physical % Complete	Planned Value	Earned Value	Accrued to Date	CPI	SPI
Renew Track	\$667	74%	\$553.8	\$491.0	\$504.3	0.97	0.89
Renew Power	\$1,466	69%	\$1,120.8	\$1012.7	\$1025.0	0.99	0.90
Repair Tunnels and Structures	\$1,174	71%	\$899.9	\$837.5	\$754.9	1.11	0.93
Renew Mechanical	\$164	65%	\$144.6	\$106.0	\$103.7	1.02	0.73
Replace Train Control/Increase Capacity	\$2,346	28%	\$733.2	\$649.6	\$650.3	1.00	0.89
Renew Stations	\$403	76%	\$317.3	\$307.9	\$296.7	1.04	0.97
Expand Safe Access to Stations	\$409	69%	\$302.7	\$282.5	\$285.1	0.99	0.93
Design/Engineer to Relieve Crowding*	\$741	38%	\$374.5	\$280.1	\$264.8	1.06	0.75
Total	\$7,370	54%	\$4,447.0	\$3,966.7	\$3,884.7	1.02	0.89

CPI – Cost Performance Index

SPI – Schedule Performance Index

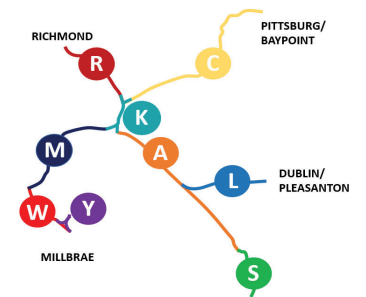
*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

BART Safety Reliability and Traffic Relief Program (Measure RR)
April 2026



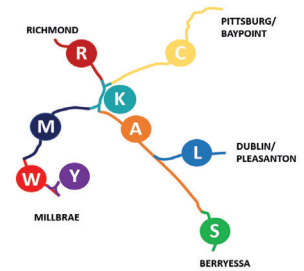
Track Program Detail

Project	Count
Number of Projects (>25% Spent)	20
CPI <0.9 or >1.1	0
SPI <0.9 or >1.1	1
Number of Risk Register Updates Performed in Previous Period	8
Number of Project(s) with Quality Reviews Performed in Previous Period	3



Project	Physical % Complete	CPI	SPI	Comments
K-Line Interlocking K23, K25, C15	40%	1.00	0.45	Project is behind schedule due to canceled Weekend Shutdown Schedule, evaluating different delivery methods

Power Program Detail



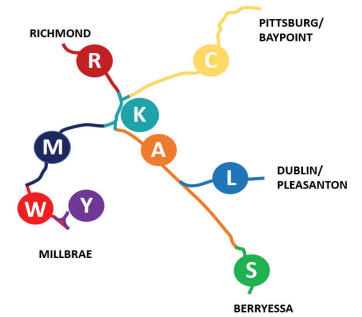
Project	Count
Number of Projects (>25% Spent)	28
CPI <0.9 or >1.1	2
SPI <0.9 or >1.1	6
Number of Risk Register Updates Performed in Previous Period	8
Number of Project(s) with Quality Reviews Performed in Previous Period	3

Project	Physical % Complete	CPI	SPI	Comments
C-Line 34.5kV AC Cable Replacement	27%	0.90	0.65	Reprioritization of projects
PG&E Power feed to MXP Gap Breaker	27%	0.92	0.27	Impacted by coordination with external agencies
Battery Room Replacement for Train Control Rooms	94%	0.78	0.94	Impacted by limited access
Systemwide MPR & Rectifier Renovation	62%	1.00	0.73	Impacted by availability of resources
Repl. of CWC Traction Power Substation	44%	1.04	0.74	Perform additional design work due to differing site conditions
East Bay Traction Power Substations	11%	0.94	0.28	Design phase extended to incorporate lessons learned from the completed West Bay TPSS
Cast Coil Transformers Replacement	44%	1.04	0.74	Project scope is being re-evaluated; hence procurement is delayed
Train Control Room UPS Replacement	94%	0.78	0.94	Added costs incurred for demolition of the existing UPS system due to unforeseen site conditions



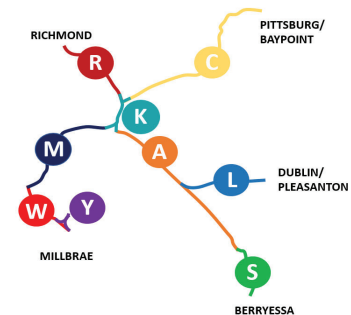
Tunnels & Structures Program Detail

Project	Count
Number of Projects (>25% Spent)	26
CPI <0.9 or >1.1	3
SPI <0.9 or >1.1	3
Number of Risk Register Updates Performed in Previous Period	9
Number of Project(s) with Quality Reviews Performed in Previous Period	3



Project	Physical % Complete	CPI	SPI	Comments
Slope Stabilization (AC, CCC, SFC)	75%	0.84	0.75	Delay carried over from extended environmental clearance
Substation Roofs	58%	0.78	0.58	Additional safety requirements & training impacted the cost and schedule
Wayside Signage Inspection and Inventory	57%	0.65	0.57	Reprioritization of projects

Mechanical Program Detail

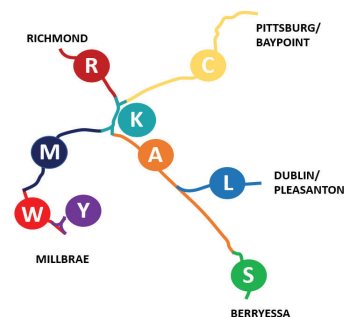


Project	Count
Number of Projects (>25% Spent)	23
CPI <0.9 or >1.1	2
SPI <0.9 or >1.1	2
Number of Risk Register Updates Performed in Previous Period	5
Number of Project(s) with Quality Reviews Performed in Previous Period	2

Project	Physical % Complete	CPI	SPI	Comments
Replace Sewage Pumps	52%	0.90	0.63	Construction at the remaining 3 stations delayed due to availability of resources
Transbay Tube Dampers Overhaul	89%	1.14	0.89	Procurement effort is optimized, and schedule is impacted by availability of resources

Renew Stations Program Detail

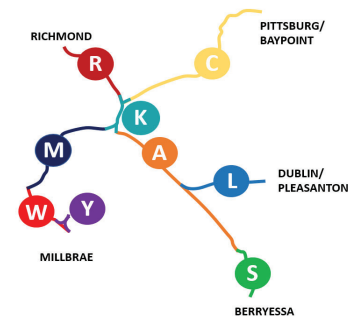
Project	Count
Number of Projects (>25% Spent)	10
CPI <0.9 or >1.1	0
SPI <0.9 or >1.1	1
Number of Risk Register Updates Performed in Previous Period	1
Number of Project(s) with Quality Reviews Performed in Previous Period	2



Project	Physical % Complete	CPI	SPI	Comments
Market Street Escalators Project	62%	1.01	0.89	Project impacted by modifications on canopy & material availability

Station Access Program Detail

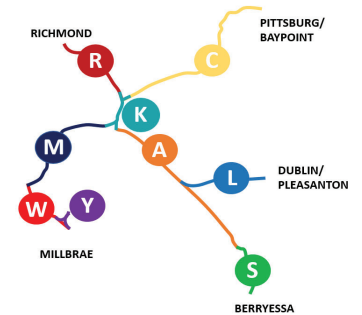
Project	Count
Number of Projects (>25% Spent)	28
CPI <0.9 or >1.1	1
SPI <0.9 or >1.1	2
Number of Risk Register Updates Performed in Previous Period	6
Number of Project(s) with Quality Reviews Performed in Previous Period	2



Project	Physical % Complete	CPI	SPI	Comments
Pittsburg Bay Point Mobility Improvement	33%	1.42	0.97	Design cost was lower than planned
Dublin/Pleasanton Station Active Access Improvements	16%	0.94	0.85	Delay in design review and approval

Relieve Crowding* Program Detail

Project	Count
Number of Projects (>25% Spent)	7
CPI <0.9 or >1.1	1
SPI <0.9 or >1.1	2
Number of Risk Register Updates Performed in Previous Period	1
Number of Project(s) with Quality Reviews Performed in Previous Period	0



Project	Physical % Complete	CPI	SPI	Comments
HMC East Storage Yard	27%	0.81	0.75	Project undergoing design optimization evaluation to reduce construction cost
Embarcadero Platform Elevator	86%	1.00	0.86	Design behind schedule due to elevator machine room fire sprinkler design change

*Full Title: Design and Engineer Future Projects to Relieve Crowding, Increase System Redundancy, and Reduce Traffic Congestion

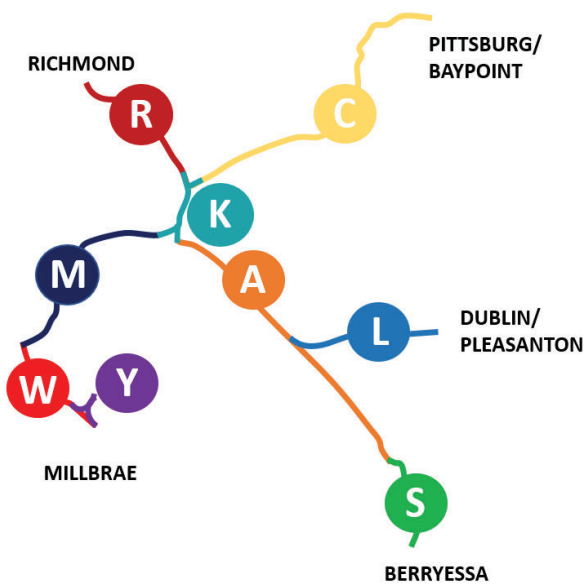
6.D.1. Committee Q&A



Thank You !



Map Key



A	A-Line	Alameda; Lake Merritt – Fremont
C	C-Line	Concord; Rockridge – Pittsburg/Bay Point
K	K-Line	12 th St./Oakland City Center - MacArthur
L	L-Line	Livermore; Castro Valley - Dublin/Pleasanton
M	M-Line	West Oakland – Daly City
R	R-Line	Richmond; Ashby – Richmond
S	S-Line	San Jose, Silicon Valley; Warm Springs – Berryessa
W	W-Line	West Bay; Colma – Millbrae
Y	Y-Line	San Francisco International Airport (SFO)

Acronyms

ADA	Americans with Disabilities Act
BFS	BART Facility Standards
CBTC	Communication Based Train Control
CPI	Cost Performance Index
CPPSR	Capital Programs & Projects Status Report
CPUC	California Public Utility Commission
CQMP	Construction Quality Management Plan
DBE	Disadvantaged Business Enterprise
DQMP	Design Quality Management Plan
EAC	Estimate At Completion
EPS	Enterprise Project Structure
ETC	Estimate to Complete
EVM	Earn Value Management
GAO	Government Accountability Office
HMC	Hayward Maintenance Complex
IOP	Interim Operating Plan
ISO	International Organization for Standardization
LSB	Local Small Business

MPR/MPSR	Monthly Project Status Review
MSBE	Micro Small Business Entity
OCIO	Office of the Chief Information Officer
OID	Office of Infrastructure Delivery
OIG	Office of Inspector General
PA	Public Announcement
PMI	Project Management Institute
PMP	Project Management Professional
PTASP	Public Transportation Agency Safety Plan
PXP	Project Execution Plan
QMS	Quality Management System
QPU	Quarterly Project Update
RWP	Roadway Worker Protection
SB	Small Business
SPI	Schedule Performance Index
SRB	Safe Routes to BART
SSWP	Site Specific Work Plan
TCMP	Train Control Modernization Program
WBS	Work Breakdown Structure